

Across-Market Platform Competition in Mobile App Economy

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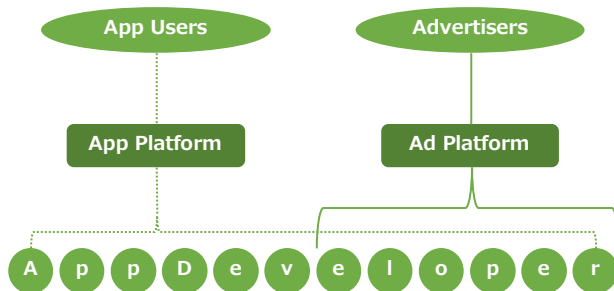
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Section 1

Introduction

Industry Background



- ▶ App developers have **two revenue channels**
 1. app sales via app platform market
 - ▶ intermediation between users and developers of apps
 2. in-app advertising via ad platform market
 - ▶ intermediation between advertisers and ad-funded apps
- ▶ Co-existence of **two distinct platform markets**:

Dominant Market Power

- ▶ Big market for mobile apps
 - ▶ Trades of apps are intermediated by app platforms
e.g., Apple App Store / Google Play Store
 - ▶ Total revenue of **paid apps** (Statista Inc.)
 - ▶ USD 2.7 billion in 2019 / USD 3.6 billion in 2020
 - ▶ Policy concerns
 - ▶ Dominant market power of app platforms
 - ▶ Consumers are locked into an app store once they buy an Android or Apple device
 - ▶ The gatekeeper position enables Google and Apple to charge a **monopolistic 30% commission** on app sales
 - ▶ Claimed by Epic Game, Spotify, and others
- cf. Digital Markets Act (2020), Cabral et al (2021)

Dominant Market Power + Market Opacity

- ▶ Mobile ad market is bigger
 - ▶ App developers shift revenue source toward **in-app advertising**
 - ▶ As of September 2020, 92.3% of iOS apps and 96.5% of Android apps are **free of charge** (Statista Inc.)
 - ▶ Larger than app market (Statista Inc.)
2019 USD 189 billion (ads) >>> USD 2.7 billion (app)
- ▶ Advertising matching (display ads)
 - ▶ Real-time matching between ad-funded apps and advertisers is facilitated by ad platforms
 - ▶ also called ad network or ad exchange
 - ▶ Google AdMob / InMobi / Apple iAd (–2016)
 - ▶ Google holds a strong, nearly **monopoly** position
 - ▶ **35%** of the value of advertising is, on average, captured by ad platforms (Competition & Markets Authority, 2020)
 - ▶ Very opaque... **Some money is “lost”** (Cabral et al., 2021)

Research Purpose

- ▶ Ongoing policy debates
 - ▶ Two platform markets are **discussed separately**
 - ▶ Monopolies in app markets are bad
 - ▶ Advertising markets are opaque
- ▶ An overlooked point of view
 - ▶ **Across-market platform competition**
 - ▶ App and ad platforms are competing for app developers' revenue sources
 - ▶ Competition affects developers' business model choices
- ▶ The purpose of this study is to **develop a unified model** capturing the complex interplay between distinct platforms

3 models

1. 1 app platform vs. 1 ad platform

- ▶ App and ad platforms compete in commission
 - ▶ app commission (r) $\searrow \Rightarrow$ # of paid apps \nearrow
 - ▶ ad commission (τ) $\searrow \Rightarrow$ # of ad-funded apps \nearrow
- ▶ RESULT
 - ▶ App and ad commissions should be set at the same level in terms of social welfare: $r = \tau$
- ▶ IMPLICATION
 - ▶ Current: app commission (15-30%) < ad commission (35%-)
→ **Oversupply of paid apps**
 - ▶ **Recent social pressure on app platforms might not be good**
→ Excessive shift from in-app advertising to fee-based business model (Sokol & Zhu, 2021)

Main Findings (cont'd)

3 models

2. 1 app platform vs. 2 independent ad platforms

- ▶ Current iOS app economy
 - ▶ Apple App Store vs. Google AdMob & InMobi
- ▶ RESULT
 - ▶ Fierce ad platform competition
 - ⇒ ad commission (τ) ↘ ⇒ app commission (r) ↘
 - ▶ Undersupply of paid apps

3 models

3. 1 app platform integrating one of 2 ad platforms
 - ▶ Current Android OS app economy
 - ▶ Google Play Store vs. Google AdMob & InMobi
 - ▶ Past iOS app economy
 - ▶ Apple App Store vs. Apple iAd & Google AdMob
 - ▶ RESULT
 - ▶ Integrated platform can benefit from the shut down of its ad platform division
 - ▶ IMPLICATION
 - ▶ Why Apple terminated iAd in 2016?

Related Literature

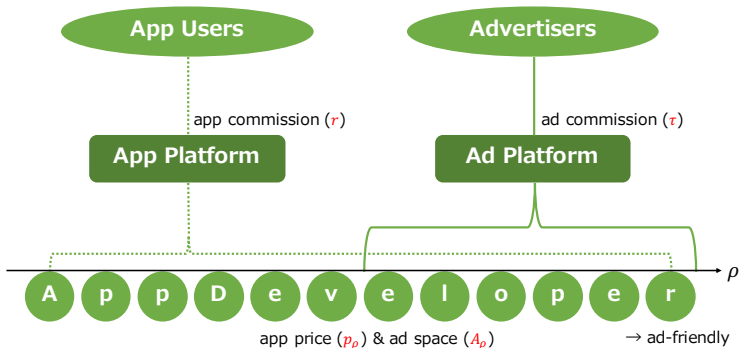
1. Platforms intermediating trades between buyers and sellers
 - ▶ Hagiü (2009), Karle et al. (2020), and others
 - ▶ dual role/hybrid platforms
 - ▶ Hagiü et al. (2020), Kittaka (2020), Zennyö (2021)
2. Advertising-financed (media) platforms
 - ▶ Anderson & Coate (2005) and others
 - ▶ multi-homing
 - ▶ Ambrus et al. (2016), Athey et al. (2018)
 - ▶ ad-blockers
 - ▶ Anderson & Gans (2011), Despotakis et al. (2021)
3. Ad networks
 - ▶ D'Annunzio & Russo (2020)

Section 2

Benchmark Model

Model with 1 App Platform and 1 Ad Platform

► Model overview



► Timing

- App and ad platforms set r and τ , respectively
- Each app developer chooses a pair of (p_ρ, A_ρ)

App Developers

- ▶ Mass 1 of app developers:
 - ▶ $\rho \in [0, \bar{\rho}]$ denotes the type of app developers
 - ▶ $\rho \sim G(\rho)$ w/ p.d.f. $g(\rho)$
- ▶ Profit function of app ρ

$$\pi_\rho = \underbrace{(1-r)p_\rho D_\rho(p_\rho, A_\rho)}_{\text{app sales}} + \underbrace{(1-\tau)\beta(\rho)A_\rho D_\rho(p_\rho, A_\rho)}_{\text{in-app advertising}} \quad (1)$$

- ▶ $p_\rho \geq 0$: price of app ρ
- ▶ $A_\rho \geq 0$: amount of ads displayed in app ρ
- ▶ $D_\rho(\cdot, \cdot)$: demand of app ρ (detailed later)
- ▶ $\beta(\rho)$: per-user ad revenue generated from a unit of ads
 - ▶ $\beta(\rho) > 0$ and $\beta'(\rho) > 0$ for all ρ
 - ▶ price paid by winning bidder (Choi and Jeon, 2020)

App Users

- ▶ Mass N of users:
 - ▶ Every user, $i \in [0, N]$, is ex-ante identical and negligibly small
- ▶ User i 's utility from the consumption of app ρ

$$\varepsilon_{i\rho} - p_\rho - \delta(\rho)A_\rho \quad (2)$$

- ▶ $\varepsilon_{i\rho}$: match value of app ρ to user i
 - ▶ $\varepsilon_{i\rho} \sim F(\varepsilon)$ w/ p.d.f. $f(\varepsilon)$
- ▶ $\delta(\rho)$: disutility created by a unit of ads in app ρ
 - ▶ $\delta(\rho) > 0$ and $\delta'(\rho) < 0$ for all ρ

Assumptions

$$\beta'(\rho) > 0 \text{ and } \delta'(\rho) < 0$$

- ▶ Low ρ : GoodNote \rightarrow High ρ : Twitter

App Developers' Business Model Choice

- ▶ App demand (monopolistic competition)
 - ▶ User i buys app ρ if and only if she gains a positive surplus

$$D_\rho(p_\rho, A_\rho) = N \cdot \Pr(\varepsilon_{i\rho} > p_\rho + \delta(\rho)A_\rho) \quad (3)$$

$$= N \{1 - F(p_\rho + \delta(\rho)A_\rho)\} \quad (4)$$

- ▶ Profit of app developer ρ

$$\pi_\rho = (1 - r)p_\rho D_\rho(p_\rho, A_\rho) + (1 - \tau)\beta(\rho)A_\rho D_\rho(p_\rho, A_\rho) \quad (5)$$

$$= \{(1 - r)p_\rho + (1 - \tau)\beta(\rho)A_\rho\} N \{1 - F(p_\rho + \delta(\rho)A_\rho)\} \quad (6)$$

- ▶ App developer ρ chooses a combination of (p_ρ, A_ρ)
 - paid apps if $p_\rho > 0$ and $A_\rho = 0$
 - ad-funded apps if $p_\rho = 0$ and $A_\rho > 0$

Across-Market Platform Competition

- ▶ Profits of two platforms

$$\Pi_{App}(r) = \int_0^{\bar{\rho}} r p_{\rho} D_{\rho} dG(\rho) \quad (7)$$

$$\Pi_{Ad}(\tau) = \int_0^{\bar{\rho}} \tau \beta(\rho) A_{\rho} D_{\rho} dG(\rho) \quad (8)$$

- ▶ App platform sets an ad valorem commission of r for intermediation of app sales
- ▶ Ad platform sets an ad valorem commission of τ for intermediation of advertising matching
 - ▶ so-called “ad tech tax”

- ▶ Consumer surplus

$$CS = N \int_0^{\bar{p}} \int_{p_\rho + \delta(\rho)A_\rho}^{\infty} \{\varepsilon - p_\rho - \delta(\rho)A_\rho\} dF(\varepsilon)dG(\rho) \quad (9)$$

- ▶ App developer surplus

$$ADS = \int_0^{\bar{p}} \pi_\rho dG(\rho) \quad (10)$$

- ▶ Social welfare: $W = CS + ADS + \Pi_{App} + \Pi_{Ad}$

Timing and Solution Concept

- ▶ Timing of the game
 1. app and ad platforms choose r and τ , respectively
 2. app developers choose a combination of (p_ρ, A_ρ)
- ▶ Subgame perfect equilibrium

Analysis of Stage 2

- ▶ Profit of app ρ

$$\pi_\rho(p_\rho, A_\rho) = (1 - r) \left\{ p_\rho + \underbrace{\frac{(1 - \tau)\beta(\rho)}{1 - r}}_{\text{effective marginal advertising revenue per user}} A_\rho \right\} D_\rho \quad (11)$$

effective marginal advertising revenue per user

Proposition 1

A threshold $\hat{\rho}(r, \tau)$ exists such that

- ▶ apps with $\rho < \hat{\rho}(r, \tau)$ choose $(p_\rho, A_\rho) = (p^+, \mathbf{0})$
 - ▶ where p^+ solves $1 - F(p^+) = p^+ f(p^+)$
- ▶ apps with $\rho > \hat{\rho}(r, \tau)$ choose $(p_\rho, A_\rho) = (\mathbf{0}, A^+(\rho))$
 - ▶ where $A^+(\rho) = p^+ / \delta(\rho)$

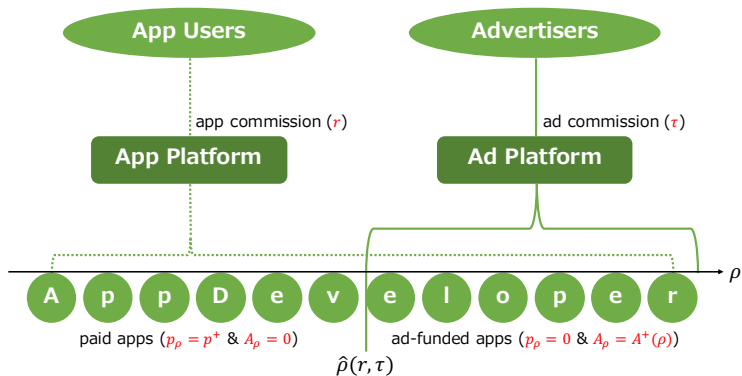
$$\rho = \hat{\rho}(r, \tau) \iff \frac{(1-\tau)\beta(\hat{\rho})}{1-r} = \delta(\hat{\rho})$$

LHS effective marginal advertising revenue per user

RHS marginal advertising disutility

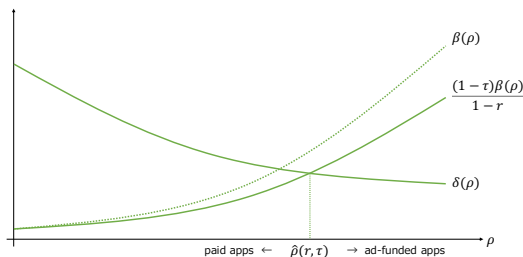
Analysis of Stage 2 (cont'd)

► Illustration of Proposition 1



Analysis of Stage 2 (cont'd)

- ▶ Determinant of threshold $\hat{\rho}$: $\frac{(1-\tau)\beta(\hat{\rho})}{1-r} = \delta(\hat{\rho})$



Corollary 1

$$\frac{\partial \hat{\rho}(r, \tau)}{\partial r} < 0 \text{ and } \frac{\partial \hat{\rho}(r, \tau)}{\partial \tau} > 0 \text{ hold}$$

- ▶ Across-market platform competition
 - ▶ Kawaguchi et al (2021)'s counterfactual analysis
 - ▶ an exogenous reduction in app commission increases app download prices and decreases the amount of advertisements

Analysis of Stage 1: Welfare Maximization

- ▶ With the results of Proposition 1, W can be rewritten as

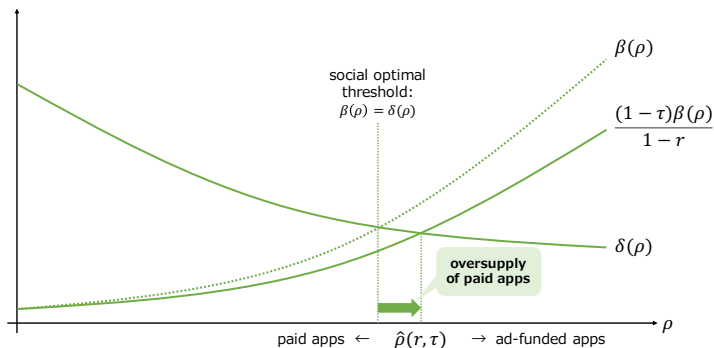
$$N \int_0^{\bar{\rho}} \int_{p^+}^{\infty} \varepsilon dF(\varepsilon)dG(\rho) + p^+ D^+ \int_{\hat{\rho}(r,\tau)}^{\bar{\rho}} \frac{\beta(\rho) - \delta(\rho)}{\delta(\rho)} dG(\rho) \quad (12)$$

Proposition 2

If a policymaker chooses r and τ to maximize social welfare, then these commission rates are set to be the same, i.e., $r = \tau$.

Analysis of Stage 1: Welfare Maximization (cont'd)

► Illustration of Proposition 2



- Current app economy: over-supply of paid apps (?)
 - app commission (r) 30% → 15%
 - ad commission (τ) at least 35% (CMA Report, 2020)

Analysis of Stage 1: Platform Competition

- ▶ Profits of platforms:

$$\Pi_{App}(r, \tau) = \int_0^{\hat{\rho}(r, \tau)} r p^+ D^+ dG(\rho) \quad (13)$$

$$\Pi_{Ad}(r, \tau) = \int_{\hat{\rho}(r, \tau)}^{\bar{\rho}} \tau \beta(\rho) \frac{p^+}{\delta(\rho)} D^+ dG(\rho) \quad (14)$$

- ▶ Assumption for the existence and uniqueness of equilibrium:

$$\frac{g'(\hat{\rho})}{g(\hat{\rho})} + \frac{\beta'(\hat{\rho})}{\beta(\hat{\rho})} + \frac{\delta'(\hat{\rho})}{\delta(\hat{\rho})} < \frac{(1-\tau)\beta''(\hat{\rho}) - (1-r)\delta''(\hat{\rho})}{(1-\tau)\beta'(\hat{\rho}) - (1-r)\delta'(\hat{\rho})} < \frac{g'(\hat{\rho})}{g(\hat{\rho})} + 2\frac{\beta'(\hat{\rho})}{\beta(\hat{\rho})} \quad (15)$$

- ▶ Both functions $\beta(\cdot)$ and $\delta(\cdot)$ are not too convex and not too concave

Analysis of Stage 1: Platform Competition (cont'd)

- ▶ FOCs:

$$\frac{\partial \Pi_{App}}{\partial r} = p^+ D^+ \left(G(\hat{\rho}(r, \tau)) + r g(\hat{\rho}(r, \tau)) \frac{\partial \hat{\rho}(r, \tau)}{\partial r} \right) = 0 \quad (16)$$

$$\frac{\partial \Pi_{Ad}}{\partial \tau} = p^+ D^+ \left(\int_{\hat{\rho}(r, \tau)}^{\bar{\rho}} \frac{\beta(\rho)}{\delta(\rho)} dG(\rho) - \tau \frac{\beta(\hat{\rho}(r, \tau))}{\delta(\hat{\rho}(r, \tau))} g(\hat{\rho}(r, \tau)) \frac{\partial \hat{\rho}(r, \tau)}{\partial \tau} \right) = 0 \quad (17)$$

- ▶ With Condition (15), r and τ are **strategic complements**
 - ▶ Bertrand-like price competition

Analysis of Stage 1: Platform Competition (cont'd)

Proposition 3

- ▶ With Condition (15), a unique equilibrium (r^*, τ^*) exists
- ▶ Paid apps are over-supplied in terms of social welfare if and only if $r^* < \tau^*$, or equivalently

$$\frac{\delta(\rho^*)}{\beta(\rho^*)} \int_{\rho^*}^{\bar{\rho}} \frac{\beta(\rho)}{\delta(\rho)} dG(\rho) > G(\rho^*) \quad (18)$$

- ▶ A (simple) sufficient condition: $G(\rho^*) < 1/2$ (Corollary 2)
 - ▶ Ratio of paid apps is less than 50%
 - ▶ Over 90% of apps are free of charge
 - ▶ This sufficient condition does NOT depend on r and τ

Section 3

Ad-Platform Competition

Independent Ad Platforms

- ▶ Two competing ad-platforms ($j = 1, 2$)
 - ▶ homogeneous (perfect competition)
 - ▶ App developers choose an ad platform with lower τ_j

$$\Pi_{Ad}^j = \begin{cases} \int_0^{\bar{\rho}} \tau_j \beta(\rho) A_\rho D_\rho dG(\rho) & \text{if } \tau_j < \tau_k \\ \frac{1}{2} \cdot \int_0^{\bar{\rho}} \tau_j \beta(\rho) A_\rho D_\rho dG(\rho) & \text{if } \tau_j = \tau_k \\ \mathbf{0} & \text{if } \tau_j > \tau_k \end{cases} \quad (19)$$

- ▶ Standard Bertrand competition leads to $\tau_1^{**} = \tau_2^{**} = \mathbf{0}$
 - ▶ App commission r^{**} also declines due to strategic complementarity
 - ▶ $\mathbf{0} < r^{**} = r(\mathbf{0}) < r(\tau^*) = r^*$

Proposition 4

Paid apps are under-supplied in terms of social welfare

Across-Market Platform Integration

- ▶ App platforms (used to) operate an ad platform
 - ▶ Google is operating AdMob in addition to Play Store
 - ▶ Apple used to operate iAd in addition to App Store until 2016

Proposition 5

Even if the app platform integrates either one of two ad platforms, the equilibrium outcome remains the same as that of Proposition 4

- ▶ Standard Bertrand competition leads to $\tau_1^{**} = \tau_2^{**} = 0$
- ▶ It engenders a low app commission as well
 - ▶ $r^{**} < r^*$

Benefit from the Shut-Down of Ad-Platform Division

Proposition 6

The integrated platform benefits from the shut down of its ad platform division. Formally, it follows that

$$\Pi_{App}(r^*, \tau^*) > \Pi_{App}(r^{**}, \tau^{**}) + \Pi_{Ad}^1(r^{**}, \tau^{**}) \quad (20)$$

► Intuition:

- Termination of iAd mitigates ad platform competition
 - ad commission (τ) ↗
 - it increases # of paid apps and enables Apple to keep charging a high app commission
 - app commission revenue ↗
- This might be one of the reasons why Apple terminated iAd

Section 4

Discussion & Conclusion

Discussion

- ▶ In 2021, Apple introduced “AppTrackingTransparency” (ATT)
 - ▶ App developers have to receive the user’s permission when tracking information essential to providing personalized advertising
 - ▶ This policy change is expected to diminish the value of mobile advertising (Sokol & Zhu, 2021)
- ▶ Insights from the model
 - ▶ ATT is beneficial to Apple
 - ▶ ATT → downward shift of function $\beta(\cdot)$
 - threshold type $\hat{\rho}(r, \tau)$ ↗
 - # of paid apps ↗ (→ oversupply of paid apps)
 - app commission revenue ↗
 - ▶ Optimal commission rule can be assessed independently of changes in the policy and design of platforms
 - ▶ Result of $r = \tau$ remains unchanged even if $\beta(\cdot)$ and $\delta(\cdot)$ change

Conclusion

▶ Contributions

Present Oversupply of paid apps

Past Apple's termination of iAd service

Future Apple's AppTrackingTransparency (ATT)

- ▶ Results could not be reached without consideration for across-market platform competition

▶ Limitations

- ▶ Complex chains of advertising intermediaries are abstracted away from the present model
- ▶ The model assumes monopolistic competition among apps
- ▶ No 1st-party apps are considered (e.g., Apple Music)
- ▶ Sales of devices are not addressed
 - ▶ Google Android OS vs. Apple iOS
 - ▶ See Etro (2021)

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