Experiences with Ex Officio Detection

Carlos Mena-Labarthe

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Competition authorities need to detect cartels without leniency programs...

Fish may be where we least expect them

More things we try, more experience we get in what works and what doesn't

✓ Complaints
✓ Open Sources
✓ Officers’ “creative time”
✓ Other cases and other divisions
✓ Procurement officials
What hasn’t worked for us…

- Competitors’ complaints
- Mystery Shopping
What we are considering...

- Incentives for employees and ex employees
- Using existing resources from other divisions

✓ Paying Whistleblowers

✓ Market Intelligence