

GUIDELINES TO APPLICATION OF THE ANTIMONOPOLY ACT
CONCERNING REVIEW OF BUSINESS COMBINATION
(Tentative Translation)

May 31, 2004

Japan Fair Trade Commission

Revised as of May 1, 2006

Revised as of March 28, 2007

Revised as of January 5, 2009

Revised as of January 1, 2010

Revised as of June 14, 2011

Revised as of December 17, 2019

Revised as of ● ●, ●

Introduction

1. The environment surrounding the Japanese economy is at a major turning point due to multiple waves of change, such as changes in the industrial structure due to rapid progress in digital technology and responses to climate change issues. At the same time, the Japanese economy faces various challenges, such as the shrinking domestic market and supply constraints due to a population decrease, a low birthrate, and an aging population, as well as the rising costs of raw materials. Even under these circumstances, in order for Japan to achieve sustainable economic growth and demonstrate its competitiveness in the international economy, it is important to improve the productivity of business operators. For that, it is crucial to create innovation, particularly the creation of products and services that will contribute to solving issues not only in Japan but around the world.

Based on the above recognition, on January 28, 2026, the Japan Fair Trade Commission (hereinafter referred to as "JFTC") published "Proactive Development of Competition Policy for Promotion of Innovation - Roles of the Japan Fair Trade Commission in Our Changing Times -, " expressing its policy of developing competition policy with the aim of promoting innovation particularly by fostering an environment in which business operators can demonstrate their ingenuity to the fullest extent.

Furthermore, due to changes in the global economic situation and other

factors, improving security of supply and enhancing environmental performance and others have become important social challenges.

2. It is important as part of a corporate growth strategy for companies to engage in business combinations (Note 1) to promote innovation and thereby address various challenges such as strengthening international competitiveness, adapting to a digital society, improving security of supply, and enhancing environmental performance. The vast majority of business combinations do not substantially restrain competition, and it is possible to implement them as originally planned after undergoing review by the JFTC.

3. On the other hand, if a business combination that substantially restrains competition is carried out, the market mechanism will cease to function, causing disadvantages to users such as price increases and quality deterioration, and innovation itself will be impeded, ultimately undermining the vitality of the economy as a whole. For the companies engaging in the business combination as well, further corporate growth cannot be expected because they will neglect efforts such as creating new demand and entering new markets through innovation and ingenuity.

For this reason, Chapter IV of the Act prohibits business combinations where they may be substantially to restrain competition in any particular field of trade. It also prohibits business combinations where a business combination is created through an unfair trade practice. Prohibited business combinations are subject to elimination measures pursuant to Article 17-2 of the Act.

4. To review whether the effect of a business combination may be substantially to restrain competition in any particular field of trade (hereinafter referred to as a “review of business combination” or a “review”), the JFTC formulated and periodically revised the “Guidelines to Application of the Antimonopoly Act concerning Review of Business Combination” (hereinafter referred to as the “Guidelines”), taking into account its experience in reviews to date, in order to further ensure transparency in the application of the law regarding the review of business combinations and to enhance predictability for business operators. As stated in the paragraph 2 above, the importance of companies engaging in

business combinations to promote innovation and thereby address various challenges such as strengthening international competitiveness, adapting to a digital society, improving security of supply, and enhancing environmental performance has been increasing. The Guidelines have now been revised to include, among other things, a description of the approach for taking into account the pro-competitive effects of such business combinations in the review of business combinations.

The JFTC has also released summaries of the review of certain cases such as the cases in which notifications or other submissions were accepted, as a reference for business operators having a business combination plan because these may be useful for them. The JFTC continues to be ready to provide more information with the aim of ensuring predictability and regulatory transparency of the reviews. When planning a business combination, reference should be made not only to the Guidelines but also to the outline of past cases.

5. The Guidelines first indicate the categories of business combinations that are to be reviewed under the Act (Part I). Second, they set out the criteria for defining a particular field of trade (Part II). Third, they clarify the meaning of “may be substantially to restrain competition” (Part III). They then set out the analytical framework and the criteria for assessing whether a business combination may be substantially to restrain competition in accordance with the categories of business combinations (Parts IV, V and VI). Finally, they illustrate remedial measures for resolving the problems associated with a business combination that may be substantially to restrain competition (Part VII).

The JFTC will review business combinations along with the Guidelines and determine whether or not a business combination may be substantially to restrain competition in any particular field of trade in light of the provisions of Chapter IV of the Act, irrespective of whether it is subject to the current reporting or notification requirement pursuant to Chapter IV of the Act. In doing so, from the perspective of collecting information from a wide range of stakeholders including business operators planning business combinations, and conducting prompt and appropriate reviews of business combinations while accurately grasping the actual state of competition in the particular field of trade related to the business

combination and the increasingly complex and specialized industrial realities, the JFTC will conduct reviews based on materials and explanations submitted by business operators planning business combinations, and will also take into account information provided by competitors, users, related ministries, and others.

(Note 1) "Business combination" refers to the acquisition or possession (hereinafter referred to as "holding") of the shares of a company (including shares of partnership; the same shall apply hereinafter) (Article 10 of the Act), interlocking directorates (Article 13 of the Act), shareholding by a person other than a company (Article 14 of the Act), a merger (Article 15 of the Act), joint incorporation-type split or absorption-type split (Article 15-2 of the Act), joint share transfer (Article 15-3 of the Act), or acquisition of businesses, etc. (Article 16 of the Act), as provided in Chapter IV of the Antimonopoly Act (Act on Prohibition of Private Monopolization and Maintenance of Fair Trade (Act No. 54 of 1947); hereinafter referred to as "the Act").

Part I. Subject of the Review of Business Combination

Chapter IV of the Act prohibits any company from implementing business combination if the company may be substantially to restrain competition in a particular field of trade by means of such business combination. This is intended to prevent the market structure from changing in a non-competitive manner and competition in a particular field of trade from being substantially restrained, as a result of the forming, maintaining or strengthening of a relationship in which two or more companies operate a business in a united form, whether fully or partially, by shareholding, mergers or other transactions (this relationship is hereinafter referred to as a "joint relationship"). The phrase "by means of such business combination" requires a causal relationship between the business combination and the substantial restraint of competition in a particular field of trade.

In determining the causal relationship between a business combination and the substantial restraint of competition in a particular field of trade, the competitive situation that would be realized if the business combination were carried out is evaluated in comparison with the competitive situation that would be realized if the business combination

were not carried out. Normally, the competitive situation that would be realized if the business combination were not carried out coincides with the competitive situation prior to the business combination. However, if a competitive situation different from the pre-combination competitive situation is expected to be realized at a future point in time independently of the business combination, the competitive situation that would be realized if the business combination were carried out is evaluated in comparison with such expected competitive situation (see, for example, Part IV, 2(9) below).

In this regard, if two or more companies continue to operate businesses as independent competitive units, even though they have interlocking shareholdings or directorates, and if these companies that are already in a joint relationship merely alter the form of an organization through a merger, there is no substantial difference between the competitive situation that would be realized if the business combination were not carried out and the competitive situation that would be realized if the business combination were carried out, and thus, these types of arrangements should not be prohibited pursuant to Chapter IV.

This part clarifies the categories of business combinations whose impact on competition should be reviewed, by type of conduct.

In Part I, a company that engages in a business combination shall be referred to as “party.”

1. Shareholding

(1) Shareholding by a Company

A. The review considers whether a joint relationship is to be formed, maintained or strengthened between the company acquiring shares (hereinafter referred to as a “shareholding company”) and the company whose shares are acquired (hereinafter referred to as the “share issuing company”) in the following cases.

(a) When the ratio of the total number of voting rights pertaining to shares held by companies, etc. that belong to the group of combined companies (the group of combined companies prescribed in paragraph (2), Article 10 of the Act; the same shall apply hereinafter) to which the shareholding company belongs to all of the voting rights of the share issuing company (hereinafter referred to as the “ratio of voting rights held”) exceeds 50%.

However, if the shareholding company established the share issuing company and the former acquired all of the voting rights of the latter concurrently with the establishment, it usually does not require a review (see (4) A, infra).

(b) When the ratio of voting rights held exceeds 20% and the said ratio stands alone as the top-ranked.

B. Excluding the cases described above, it is considered that most of the cases do not require business combination review in general but the following items will be taken into consideration to determine whether a joint relationship is formed, maintained or strengthened. Regarding such cases the ratio of voting rights held is 10% or less , or and the shareholding company is not ranked among the top three holders of voting rights, a joint relationship is not formed , maintained or strengthened so that in general the case does not require a business combination review, except in the case of C below.

(a) The extent of the ratio of voting rights held

(b) The rank as a holder of voting rights, differences in and distribution of the ratios of voting rights held among the holders, and other relationships between holders

(c) Cross-holding of voting rights (the share issuing company concurrently holds voting rights of the shareholding company) and other mutual relationships between the companies involved (hereinafter referred to as “parties”)

(d) Whether officers or employees of one of the parties are officers of the other parties

(e) Trading relationship between the parties (including financial relationship)

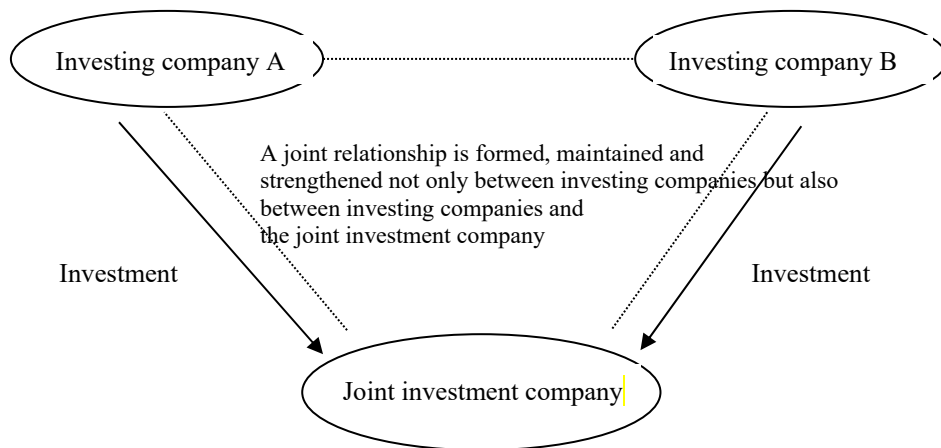
(f) Relationships between the parties based on business alliance, technical assistance and other agreements or agreements

(g) Items (a) through (f), when including companies that already have joint relationships with the parties

C. For a joint investment company (a company jointly established or acquired by two or more companies through an agreement to pursue operations necessary to achieve mutual benefits; the same shall apply hereinafter), trading relationships between the parties and relationships based on business alliances and agreements will be considered to determine whether the business combination should be reviewed. (As far as a joint relationship between the investing companies is concerned, a joint relationship is

indirectly formed, maintained or strengthened through the joint investment company even if there is no direct shareholding relationship between the investing companies. Accordingly, if the business activities of the shareholding companies are integrated through the establishment of the joint investment company, this fact itself indicates that there will be an impact on competition. (See 2 (1) C and 3 (1) D in Part IV, *infra*)

(Fig.1)



(2) Shareholdings by a Person Other than a Company

“A person other than a company” means a person other than a stock company, mutual company, general partnership company, limited partnership company, limited liability company, **special purpose company**, or foreign company as prescribed by the Companies Act and other laws and ordinances; it does not matter whether the person is a business operator or not. Specifically, incorporated foundations, incorporated associations, special corporations, local public entities, cooperatives, associations, natural persons and all other persons that can hold shares are included.

The existence of shareholdings by a person other than a company shall be examined in the same manner as (1) above.

(3) Scope of Joint Relationships

If a joint relationship is formed, maintained or strengthened between the parties concerned through the shareholdings, a joint relationship is also formed, maintained or strengthened among the parties and the companies which already have a joint relationship with the parties.

(4) Shareholdings Not Requiring a Review

In the case of A below, a joint relationship is not formed or strengthened so that, in general, it does not require a review. In addition, even in the case of item B below, a joint relationship is not formed or strengthened

so that, in general, most do not require a review. However, if a joint relationship is formed or strengthened between companies, etc. that belong to the relevant group of combined companies and other shareholders, this joint relationship will require a review.

A. The shareholding company establishes the share issuing company and the former acquires all of the voting rights of the latter concurrently with the establishment (See (1) A (a) above)

B. The shareholding company and the share issuing company belong to the same group of combined companies

2. Interlocking Directorates

(1) Scope of Officers

An “officer” is defined in paragraph (3), Article 2 of the Act as “a trustee, director, executive officer, managing member, auditor, company auditor or any person with an equivalent position, a manager or other employee in charge of business of the main or branch office.” Thus, officers are directors and company auditors of stock companies and mutual companies; members who execute the business of a general partnership company, limited partnership company, or limited liability company; managers defined by the Companies Act (Article 10 of Companies Act) and other employees deemed to have executive power equivalent to that of managers under the Companies Act (such as the general manager of a head office, a branch manager, the head of a business division) and the like. A “person with an equivalent position means a person who is not a director or auditor but who has a title such as adviser, counselor or consultant who actually participates in the management of the company by attending meetings of the board of directors or through other measures. A person who has only the title of division manager, department manager, section manager or supervisor is an employee and not an “officer.”

Moreover, the restriction on interlocking directors will not apply if an officer or an employee of a company completes procedures for retirement and is then appointed as an officer of another company.

(Note 2) Paragraph (1), Article 13 of the Act defines in the parenthesis an “employee” as “a person other than an officer in the regular employ of a company.”

While temporary employment is not included, temporary loan employees are considered employees.

(2) Joint Relationships through Interlocking Directorates

A. In the following cases, a joint relationship is formed, maintained or strengthened between interlocking companies when an officer or an employee of a company serves concurrently as an officer of another company and that interlocking requires a review.

(a) The officers or employees of one company comprise a majority of the total number of officers of another company.

(b) Interlocking directorates in which the directors have the authority to represent both companies

B. Excluding item A above, the following items will be taken into consideration to determine whether a joint relationship is formed, maintained or strengthened.

(a) Whether an interlocking directorate is formed by full-time or representative directors

(b) The ratio of officers or employees of one of the interlocking companies to the total number of officers of one of the other interlocking companies

(c) Mutual holding of voting rights between the interlocking companies

(d) The trading relationships (including financial relationships), business alliance and other relationships between the interlocking companies

(3) Scope of Joint Relationships

When a joint relationship is formed, maintained or strengthened between interlocking companies through interlocking directorates, a joint relationship is formed, maintained and strengthened between companies, including companies that already have a joint relationship with the interlocking companies.

(4) Interlocking Directorates Not Requiring a Review

A. In cases such as the following, a joint relationship is not formed, maintained or strengthened so that in general the case does not require a review.

(a) Only persons without representation authority serve concurrently as officers, and in either of the interlocking companies the ratio of officers or employees of the other company to the total number of its officers is 10% or less.

(b) Only persons other than full-time officers serve concurrently in companies in which the ratio of voting rights held is 10% or less of the total, and in either of the interlocking companies the ratio of officers or employees of the other company to the total number of its officers is 25% or less.

B. When the interlocking companies belong to the same group of combined companies, a joint relationship is not formed or strengthened so that in general most are not considered to require a review. However, if a joint relationship is formed or strengthened with shareholders other than companies, etc. that belong to the same group of combined companies as the interlocking companies, this joint relationship will require a review.

3. Mergers

(1) Mergers

In a merger, two or more companies combine to form a single company. Therefore, a merger is the strongest joint relationship that can be formed between companies.

Consequently, even if a certain joint relationship formed through shareholdings or interlocking directorates may be deemed not to have a strong impact on competition or to cause a problem, the joint relationship could be strengthened through a merger under the same set of circumstances, and the merger could present a problem.

(2) Scope of Joint Relationships

When a merger is conducted, a joint relationship is formed, maintained or strengthened between the parties and the companies that have already formed a joint relationship with the parties.

(3) Mergers Not Requiring a Review

In the case of item A below, a joint relationship is not formed or strengthened so that in general it does not require a review. In addition, even in the case of item B below, a joint relationship is not formed or strengthened so that in general most are not considered to require a review. However, if a joint relationship is formed or strengthened with shareholders other than companies, etc. that belong to the same groups of combined companies as the merging companies, this joint relationship requires a review.

A. Mergers that are solely for the purpose of converting a share company to a general partnership company, limited partnership company, limited liability company or mutual company; converting a general partnership company to a share company, limited partnership company or limited liability company; converting a limited partnership company to a share company, general partnership company or limited liability company; converting a limited liability company to a share company, general partnership company or limited partnership company; or converting a mutual

company to a share company.

B. When all the companies intending to merge with each other belong to the same group of combined companies.

4. Split

(1) Joint Incorporation-Type Split/Absorption-Type Split

A joint incorporation-type split or an absorption-type split (hereinafter referred to as a “split”) has an impact on competition similar to a merger in the sense that a business is spun off from one company and integrated with the succeeding company.

Whether or not a joint relationship is formed, maintained or strengthened between the succeeding company and a company that is to be allotted shares in the succeeding company and whether the joint relationship is required for a review are determined in light of the criteria of Article 1 (“Shareholding”).

(2) Scope of Joint Relationships

If a joint relationship is formed, maintained or strengthened through a split between the succeeding company and the company that is to be allotted shares in the succeeding company, a joint relationship is formed, maintained and strengthened between the succeeding and the allotted company and companies that already have a joint relationship with them.

(3) Substantial Part of Business

Notification pursuant to paragraphs (2) and (3) of Article 15-2 of the Act, is required for a split involving all or a substantial part of a business. The “substantial part” in the case of a split of a substantial part of a business does not mean a substantial part for the succeeding company but for the splitting company. Moreover, it is limited to a case in which the split portion of the business must function as a single business unit, and the portion is objectively deemed to have value to the business of the splitting company. Consequently, whether a split business constitutes a “substantial part” or not is examined on a case-by-case basis according to the actual position of the split business in the market. However, if the annual sales (or turnover corresponding to sales; the same shall apply hereinafter.) of the split business is 5% or less of the total sales of the splitting company and one hundred million yen or less, this split business is generally not considered to be a “substantial part.”

(4) Splits Not Requiring a Review

When all the companies intending to be involved in a joint

incorporation-type split or an absorption-type split belong to the same group of combined companies, a joint relationship is not formed or strengthened so that in general most are not considered to require a review. However, if a joint relationship is formed or strengthened with shareholders other than companies, etc. that belong to the same group of combined companies as the companies involved in the split, this joint relationship requires a review.

5. Joint Share Transfer

(1) Joint Share Transfer

In a joint share transfer, a newly established company acquires all of the shares of multiple companies. Therefore a strong joint relationship is formed between parties to a joint share transfer, same as in the case of a merger.

Consequently, even if a certain joint relationship formed through shareholdings or interlocking directorates may be deemed not to have a strong impact on competition or to cause a problem, the joint relationship could be strengthened through a joint share transfer under the same set of circumstances, and the joint share transfer could present a problem.

(2) Scope of Joint Relationships

After a joint share transfer, a joint relationship is formed, maintained and strengthened between the multiple companies involved in the joint share transfer and companies that already have a joint relationship with them, via the company that is newly established through the joint share transfer.

(3) Joint Share Transfers Not Requiring a Review

When all the companies intending to undertake a joint share transfer belong to the same group of combined companies, a joint relationship is not formed or strengthened so that in general most are not considered to require a review.

However, if a joint relationship is formed or strengthened with shareholders other than companies, etc. that belong to the same group of combined companies as the companies undertaking the joint share transfer, this joint relationship requires a review.

6. Acquisitions of Business, etc.

(1) Acquisitions of Business

The acquisition of an entire business has an impact on competition similar to a merger in the sense that the business activities of the transferring

company are integrated with the acquiring company. Since the transferring company and the acquiring company are not related after the transfer, it is sufficient to examine conditions when the acquired business is added to the acquiring company. Acquisitions of a substantial part of a business or the fixed assets of business are examined in a similar manner.

(2) Scope of Joint Relationships

With respect to the acquired portion, a joint relationship is formed, maintained or strengthened between companies, including companies that already have a joint relationship with the acquiring company.

(3) Substantial Part of Business or Fixed Assets of Business

With respect to an acquisition of a substantial part of a business or the fixed assets of a business, the idea of the “substantial part” is the same as mentioned in item 4 (3) above.

(4) Acquisitions of Businesses Not Requiring a Review

In the case of item A below, a joint relationship is not formed or strengthened so that in general it does not require a review. In addition, even in the case of item B below, a joint relationship is not formed or strengthened so that in general most are not considered to require a review. However, if a joint relationship is formed or strengthened with shareholders other than companies, etc. that belong to the same group of combined companies as the companies involved in the acquisition of business, this joint relationship requires a review.

A. Transfer of a business or the fixed assets of a business (hereinafter referred to as “acquisitions of a business”) that is a corporate division spun off through a 100% capital investment)

B. When the company intending to acquire a business and the one intending to transfer the business belong to the same group of combined companies

(5) Leasing of Business

Leasing of a business (in which a lessee manages a leased business in its name and on its accounts, and pays leasing fees to the lessor in fulfillment of a leasing agreement), delegation of the management of a business (in which a company entrusts the management of a business to another company in fulfillment of an agreement), and agreements to share the total profits and losses of a business (agreements between two or more companies agreeing to share the total profits and losses of a business for a specific period) shall be dealt with in the same manner as acquisitions of a business.

Unlike the situation described in item (1) above, a joint relationship can be formed, maintained or strengthened between companies already in a joint

relationship with them, depending on the nature of the agreements.

Part II. A Particular Field of Trade

With respect to a business combination that should be subject to the review applicable to business combinations in Part I, the business activities of all the companies that would form, maintain, and strengthen the joint relationships by the relevant business combination (hereinafter referred to as “company group.” If hereinafter reference is made simply to “party” or “parties,” it shall mean a group of companies that include the party conducting a business combination and all other companies that have a joint relationship formed with the party as of such moment) are reviewed so that the impact of the relevant business combination on competition in a particular field of trade will be determined in accordance with the way of thinking set forth in Part III to Part VI below. The following clarifies the criteria for judgment concerning the definition of a particular field of trade in this case.

Note that the following describes the approach to defining a particular field of trade with respect to transactions in which the company group sells or provides products or services (hereinafter collectively referred to as “products”; however, if reference is made specifically to a product it will be referred to as “goods” and if reference is made specifically to a service it will be referred to as “service”). The same approach applies when defining a particular field of trade with respect to transactions in which the company group purchases raw materials, etc.

1. Basic View on the Scope of a Particular Field of Trade

A particular field of trade denotes the scope for determining whether the effects of the business combination may be to restrain competition or not, and is determined, in principle, in terms of substitutability for users, such as the product range as well as the geographic range of trading areas (hereinafter referred to as “geographic range”).

Further, when necessary, the perspective of substitutability for suppliers is also taken into consideration.

When examining the substitutability available for users the JFTC will suppose that a specific product is supplied by a monopolist in a specific region. Then, under this assumption, the JFTC considers the degree to which

users can substitute an alternative product or region for the purchase of the product relating to which a small but significant and non-transitory increase in price (see Notes 3 and 4) is implemented by the monopolist with the aim of maximizing profit. If the degree to which an alternative product or region can be substituted for the purchase of the product is so limited that the monopolist can successfully increase its profit by the price increase, the scope of such price increase can be defined as the extent to which competition is affected by the relevant business combination in one way or another.

Relating to the substitutability available for the supplier in case of a small but significant and non-transitory price increase relating to the product or the region the JFTC will consider the extent of the possibility for another supplier to change to the production or sale of the relevant product from another product or region over a short term (basically not longer than one year), without incurring much cost or risk. If such possibility of changing from another product or region is so limited that the monopolistic business operator is able to increase profit by a price hike on the product, the extent to which the business operator is able to increase profit by such price hike should be considered to be the extent to which competition on the product may be affected by the relevant business combination.

If a platform works to provide third parties with the “place” for their service where a multi-sided market with multiple, different user segments is created, the JFTC will basically determine a particular field of trade for each user segment and then determine how the relevant business combination will affect competition in light of the characteristics of the multi-sided market as described later in Part IV, 2 (1) G.

In addition, in some forms of trade, a particular field of trade can sometimes be constituted by a product range (or geographic range) while another particular field of trade might be constituted by a wider (or narrower) product range (or geographic range), which overlaps. For instance, if a platform mediates business transactions between different user segments and causes strong indirect network effects (refer to Part IV, 2 (1) G described later), there are some cases where the particular field of trade comprising each user segment will be defined in an overlapping manner. Moreover, when a company group is operating a wide range of businesses, the product range and the geographic range will be defined respectively for each of the businesses.

(Note 3) Under normal circumstances, “a small but significant and non-transitory increase in price” shall mean a 5%-10% price increase over a more or less one-year period. However, such a percentage is given only as a rough indication. The actually applicable percentage of a price increase shall be considered in each case.

(Note 4) In a case where competition is made, based not principally on the price of the product but on its quality as is the case with some of Internet-based services, the JFTC may take into consideration the extent to which users replace the product with another product or purchase the product in another region in cases where in a certain region a product suffers a deteriorating quality, etc. or where users bear increased costs of being offered a product in a certain region. The same shall apply to the substitutability of the product or the region for the supplier.

In such a case, as mentioned in 2 below, the degree of the substitutability of the relevant product often coincides with the degree of sameness of its utility, etc. Also, as mentioned in 3 below, the substitutability of a product that is supplied in a region is often determinable from the viewpoint of the range of regions of the suppliers from whom users can purchase the relevant product under normal circumstances.

2. Product Range

The product range is defined by the perspective of product substitutability for users, as previously described in Section 1. The degree of product substitutability very often matches the degree of similarity of utility for users, so that the latter criterion can often be applied to determine the degree of product substitutability.

Take for example, two products, Product X and Product Y. The more similar the utility of the two products for users, the more likely it is that users would purchase Product Y in place of Product X if the price of Product X is raised. It can thus be predicted that an increase in the price of Product X would not lead to an increase in the profits of the company that makes Product X, and it could be considered that the presence of Product Y will prevent an increase in the price of Product X. In such cases, Products X and Y are considered to be in the same product range.

In these cases, users mean those to whom the business activities of a company group are directed. If the group manufactures producer goods, users mean companies that process the goods into products at the next level. If the company group manufactures consumer goods, users mean general consumers.

If the company group is a distributor, users mean companies at the succeeding distribution level.

Suppose, for example, Product Group Y that has the same kind of utility, etc. as Product X that is used for a particular purpose. If Product Z can be separated from Product Group Y as a product that has a particularly high level of homogeneity in its utility as Product X with respect to a particular specific purpose as part of its purpose, then Product X and Product Group Y serve to determine the range of the relevant product. At the same time, Product X and Product Z may serve to determine the range of the relevant product.

In addition, when defining the product range, besides the substitutability for users, if necessary, consideration would also be given to whether suppliers are able to switch the manufacture and sale of one product to another without substantially added cost and risk within a short period of time. For example, as a result of assessing the differences in the facilities for supply or the level of the costs of switching supply between Product X and Product Y, if it is expected that a wide range of producers of Product Y are able to switch their production facilities and sales networks to those of Product X in a short period of time without substantial added cost and risk, had a price raise of Product X occurred, there would be a case in which the product range is defined by Product X and Product Y.

When assessing the degree of similarity of a product' s utility for users, the following criterion will be considered.

(1) Content, Quality, etc.

In some cases, the content, quality or other aspects of the product are taken into consideration.

In a case of products, for example, their external characteristics such as size and shape, physical properties such as strength, plasticity, heat resistance and insulating property, qualities such as purity, and technological characteristics such as applicable standards and systems are taken into consideration for the assessment of the degree of similarity (in some cases, however, the same kind of utility, etc. is acknowledged even when these characteristics differ to some extent (see (3) below)).

In case of a store-based retailing or service business, etc., the degree of similarity of utility, etc. will be determined in consideration of such as the category, quality, and assortment of the products dealt with as well as business hours, floor areas, and other aspects of user-friendliness.

Furthermore, in the case of a communication service or an Internet-based service, etc. that provides service via the communication lines, the degree of their similarity will be determined in consideration of the characteristics of its content such as the type and function of the available service, the qualities such as sound and image provided, communication speed, and the level of security, etc., as well as the user-friendliness such as usable languages and terminals.

When the product is employed for several purposes, each purpose is examined to determine whether any other products are being employed or may possibly be employed for the same purpose. For instance, the products X and Y are deemed to provide similar utility for users in a certain purpose and products X and Z are deemed to provide similar utility for another purpose.

(2) Changes in Price, Quantity, etc.

There is a case in which differences in price levels or changes in price and quantity are considered.

For example, products X and Y can be used for the same purpose, but since the price levels of the products differ, product Y is rarely used as a substitute for product X.

In this case, products X and Y cannot be considered to provide similar utility, etc.

There is also a case in which products X and Y can be used for the same purpose and their price levels do not differ, but in practice product Y is rarely used as a substitute for the product X because costs are involved in substituting product Y for X, to change the facilities or train employees. In this case, it cannot be considered that products X and Y provide similar utility, etc.

On the other hand, when products X and Y provide similar utility, etc., if the price of product X is increased, users tend to purchase product Y and as a result the price of product Y is likely to increase. Consequently, if sales or the price of product Y increases in response to an increase in the price of product X, it can be considered that products X and Y provide similar utility, etc.

(3) Recognition and Actions of Users

There is a case in which the recognition, etc. of users is considered. For instance, even though content, etc. of products X and Y are different, there could be a case in which users could use either of them as raw materials to produce product Z of the same quality. In this case, products X and Y are deemed to provide similar utility, etc.

Whether a user substituted product Y for X when the price of product X increased in the past is also considered.

3. Geographic range

(1) The basic concept

In the same manner as the product range, the geographic range is determined, to begin with, from the perspective of substitutability for users between different products supplied in a region. In many cases, the degree of substitutability between different products supplied in a region can be determined from the viewpoint of the geographic range of suppliers from whom users can purchase the relevant product under normal circumstances. That is to say, suppose, a case where the supplier of a product in Region X intends to raise its price and is prevented from doing so because users in Region X are expected to purchase the same product from a supplier in Region Y. In this case, Region X and Region Y are considered to belong to the same geographic range.

Accordingly, similar to the case of the determination of the product range, there is a case in which the geographic range is determined both as region X and as region Y, which is a part of the former, if users in region Y especially tend to purchase a certain product from suppliers in region Y. Moreover, besides the substitutability for users, the substitutability for producers is determined based on the determination of the product range as described in Section 2.

In order to determine the geographic range of suppliers from whom a user will be able to purchase the relevant product under normal circumstances, the JFTC takes the following matters into consideration:

A. Business Area of Suppliers, the Area for Users to Shop Around, etc.
The geographic range of the suppliers from whom a user will be able to purchase a product under normal circumstances is determined, with respect to products that are traded between business operators, for instance, taking into consideration the geographic range the user will shop around in search of the product, the supplier's business area covered by its sales network and its supply capability, etc. Also taken into consideration are the degree of difficulty in maintaining the freshness of the product, its properties including damageability, weightiness or other properties, the ratio of its cost of transportation to its price, and whether such cost of transportation is greater than the difference that exists in its price between different regions where the product is sold, and so on.

Also the geographic range where users shop around in search of the product they want to purchase is taken into consideration principally in the case of a store-based retail business or service provider, etc.

Furthermore, in the case of a communications service provider or Internet-based service provider, etc. that provides service via communication lines, the JFTC will determine the geographic range considering the range within which a user will be able to enjoy the service provided by a supplier on the same terms and at the same quality or the range where the user can enjoy such service that is universally provided by suppliers among others.

B. Changes in prices, quantities and other matters

In some cases, the JFTC will take into consideration differences in price levels, movements in prices and quantities and other factors just as in the product range described in 2 above.

C. Recognition and actions of users

In the same manner as the product range described in 2 above, in some cases, the JFTC will take into consideration users' recognition and actions.

(2) The concept in case geographical range is determined across borders
The basic concept in (1) described above will also apply when crossing borders. That is to say that if users, both inside and outside Japan for a certain product are conducting business without segregating domestic and foreign suppliers, even if suppliers try to raise the prices in Japan, the users in Japan will be able to substitute the purchase of products from overseas suppliers, which may obstruct the raising of prices in Japan. In that case, a geographical range has been determined across the border. For example, if a major domestic and overseas supplier is selling at a materially equivalent price in the sales areas worldwide (or in East Asia), and if the user is selecting their major supply source from suppliers around the world (or in East Asia), then a world (or East Asia) market will be determined.

4. Others

Depending on the reality of trade between a company group and its trading partners, distribution levels, the characteristics of the transaction with the specific trading partner and other factors are considered to delineate a particular field of trade based on the same criteria as those set out in Sections 2 and 3 above.

For example, there may be a case in which users who trade product X with

the company group are divided into large customers and smaller customers, and specific trade conditions apply for the respective customer groups. In this case, if the price of product X for the smaller customers is increased, they cannot purchase product X for the large customers because of constraints on transportation and so product X for large customers cannot prevent the increase in the price of product X for the smaller customers. Consequently, particular fields of trade are determined for large customers and for small customers.

Part III. The Effect May Be Substantially to Restrain Competition

1. Interpretation of “The Effect May Be Substantially to Restrain Competition”

(1) Interpretation of “Substantially to Restrain Competition” In a precedent (decision of the Tokyo High Court on December 7, 1953 concerning Toho Company, Limited, et al), the following interpretation concerning “substantially to restrain competition” was held.

A. Shin-Toho Company Limited (hereinafter referred to as “Shin-Toho”) was capable of distributing the films it produced through its own network. However, an agreement with Toho Company, Limited (hereinafter referred to as “Toho”) consigned all film distribution to Toho and limited Shin-Toho solely to the production of films. Shin-Toho continued to adhere to the terms of the agreement even after the agreement had expired. However, in November 1949 Shin-Toho stated that it would independently distribute the films it produced because of the expiration of the agreement, causing a dispute with Toho. As a result of this dispute, a hearing was initiated by the JFTC on the grounds that the agreement violated the Act. In conclusion, the JFTC ruled in its decision of June 5, 1951 that the agreement between Toho and Shin-Toho violated Article 3 (unreasonable restraint of trade) and item 3, paragraph (1), Article 4 (See Note 5) of the Act.

Note 5: Paragraph (1), Article 4 of the Act (this provision does not exist in the current Act)

“Entrepreneurs shall not jointly engage in the following particular concerted practice”

Item 3 “concerned actions to restrain technologies, products, distribution channels, or customers”

B. In response to the respondent’s (Toho’s) action to revoke the decision of the JFTC, the Tokyo High Court handed down a ruling on the substantial restraint of competition, in which it noted “substantially to restrain

competition means to bring about a state in which competition itself has significantly decreased and a situation has been created in which a specific business operator or a group of business operators can control the market by determining price, quality, volume, and various other terms with some latitude at its or their own volition.”

(2) Interpretation of “The Effect May Be”

The provisions of Chapter IV of the Act differ from the provisions of Articles 3 and 8 of the Act, and prohibit business combinations where “the effect may be” substantially to restrain competition in any particular field of trade. This “the effect may be” does not mean that substantial restraint of competition will inevitably result from the business combinations. Rather, it means that it is probable that conditions that could easily lead to substantial restraint of competition are furthered by the business combination.

(3) Interpretation of “The Effect May Be Substantially to Restrain Competition”

Consequently, if the market structure is altered in a non-competitive way by the business combination, and if conditions are likely to emerge that would allow the company group a certain latitude to manipulate price, quality, volume, and various other terms by acting unilaterally or coordinately with other companies, then the effect of the business combination may be substantially to restrain competition in a particular field of trade, and it is prohibited by Chapter IV of the Act.

Here, “various other terms” include, for example, payment terms, security of supply such as timing of supply, volume, and product variety, environmental performance such as greenhouse gas emissions, protection of personal information, and other matters that users place importance on when selecting products.

2. Type of Business Combination and Substantial Restraint of Competition
There are various types of business combinations. They are divided into the following categories.

(1) Horizontal business combinations (Business combinations between companies with a competitive relationship in the same particular field of trade. The same shall apply hereinafter.)

(2) Vertical business combinations (Business combinations between companies which are in different trading positions, such as mergers between

producers and its distributors. The same shall apply hereinafter.)

(3) Conglomerate business combinations (Business combinations that are neither horizontal nor vertical ones. For instance, mergers between companies that engage in different types of business, or shareholdings between companies whose product ranges are in the same particular field of trade but whose geographic ranges are different. The same shall apply hereinafter.)

Horizontal business combinations reduce the number of competing units in a particular field of trade. They consequently have the most direct effect on competition and are more likely than vertical and conglomerate business combinations to have an effect that may be substantially to restrain competition.

On the other hand, vertical and conglomerate business combinations do not reduce the number of units in a particular field of trade. They have less impact on competition than horizontal ones and, with certain exceptions, their effect may not be substantially to restrain competition in general. Depending on the types of business combinations, the JFTC uses different frameworks or determining factors to consider whether the effect of business combinations may be substantially to restrain competition in a particular field of trade.

In the following Parts, the frameworks or the determining factors are explained for each type of business combination, horizontal, vertical and conglomerate.

In addition, if a business combination consists of, for example, the horizontal and vertical aspects, the effects of each aspect are examined based on the frameworks or the determining factors for the horizontal and vertical combinations respectively.

Part IV. Effect of Horizontal Business Combination May Be Substantially to Restrain Competition

1. Basic Framework, etc.

As mentioned above, horizontal business combinations reduce the number of competing units in a particular field of trade. They therefore have the most direct effect on competition and it is more likely that the effect of the combinations may be substantially to restrain competition.

There are two potential ways in which the effect of horizontal business combinations may be substantially to restrain competition in a particular field of trade: through unilateral conduct by the company group and through

coordinated conduct between the company group and one or more of its competitors (hereinafter referred to as “competitors”). Individual cases should be reviewed in respect of these two conducts. There will be a case, for example, in which a business combination may be substantially to restrain competition from the viewpoint of coordinated conduct even though it will not have this effect from the viewpoint of a unilateral conduct.

Note that the following describes the approach for cases where each party is in a competitive relationship in a particular field of trade related to transactions in which products are sold. The same approach applies when examining the impact of a business combination on competition in a particular field of trade related to transactions in which raw materials and other inputs are purchased and each party is in a competitive relationship in such particular field of trade.

(1) Substantial Restraint of Competition by Unilateral Conduct Typical cases in which the effect of horizontal business combinations may be substantially to restrain competition in a particular field of trade by means of unilateral conducts are as follows, depending on whether goods are homogenous or differentiated in the field.

A. When Goods Are Characterized as Homogenous

When goods are characterized as homogenous, if the company group raises the price of the goods and the other business operators do not, users of the goods will switch suppliers to other business operators and, in general, sales of the company group will decrease and sales of the other business operators will increase. In many cases, then, it is difficult for the company group to control the price and other factors.

However, if, for example, the production or sales capacity of the company group is large whereas that of the other business operators are small, then when the company group raises the price of the goods, in some cases other business operators may be unable to increase their sales without raising their prices or users may be unable to switch suppliers to the other business operators.

In these cases, a situation is likely to emerge in which the company group has some ability to control the price and other factors. As a result, the effect of the horizontal business combination may be substantially to restrain competition.

B. When Goods Are Characterized as Differentiated

When goods are characterized as differentiated by brand, etc. and the price of the goods of one brand is increased, the users of the brand do not necessarily intend to buy goods of other brands indiscriminately as a substitute. On the other hand, users may buy goods of another brand that is next in their order of preference to the first brand; in other words, which has higher substitutability.

In this case, even though the company group increases the price of the first brand goods, if the group also sells the second brand goods that have high substitutability, the increase in sales of the second brand compensates for the loss of sales of the first.

It is then possible for the company group to increase the price without decreasing total sales.

Therefore, when goods are differentiated by brands, etc., if business combinations are formed between business operators that sell substitutable goods, and other business operators do not sell such goods, a situation is likely to emerge in which the company group has some ability to control the price and other factors. As a result, the effect of the horizontal business combinations may be substantially to restrain competition.

(2) Substantial Restraint of Competition by Coordinated Conduct

A typical case in which the effect of horizontal business combinations may be substantially to restrain competition in a particular field of trade through coordinated conduct is as follows.

For instance, when company X raises its price, other business operators Y and Z will try to increase their sales without raising their prices. In response, business operator X, in general, will reduce its price to the previous level or lower, and will try to retrieve the sales from business operators Y and Z.

However, in addition to the reduction in the number of competitors by horizontal business combinations, given the market structure, such as the concentration of the particular field of trade, the characteristics of the goods or trade practices, there may be cases in which the business operators will be able to anticipate each other's behavior with a high degree of accuracy and their coordinated conduct could bring profits to them. In such cases, when an increase in prices by business operator X is followed by an increase in prices by other business operators, even though business operator Y keeps the price at the original level in order to gain additional sales, the other business operators will be easily able to detect the

deviation from the coordinated conduct of business operator Y and will likely reduce their price to the original level or lower in order to retrieve the sales that business operator Y had obtained. As a result, the expected profit that would otherwise be temporarily gained by business operator Y when it maintains its price is much less than the expected profits that would be gained if business operator Y were to raise its price following the price increase by business operator X.

If these circumstances are created by the business combination, a coordinated price increase is much more profitable for each business operator than trying to gain additional sales by keeping the price at the original level. As a consequence, a situation is likely to emerge in which the company group has some ability to control the price and other factors by coordinating its conduct with its competitors and the effect of the horizontal business combinations may be substantially to restrain competition in a particular field of trade.

(3) Effect may not be Substantially to Restrain Competition

It is decided by taking into consideration the factors described in Sections 2 and 3 below whether the effect of each horizontal business combination may be substantially to restrain competition in a particular field of trade. However, when the company group after the business combination falls under either of the following standard (a) to (c) below, it is normally considered that the effect of a horizontal business combination may not be substantially to restrain competition in a particular field of trade and consequently, analyses of each determining factor shown in Sections 2 and 3 below are generally not considered necessary. (Note 6)

(a) The Herfindahl-Hirschmann Index (hereinafter referred to as “HHI”) after the business combination is not more than 1,500. (Note 7)

(b) HHI after the business combination is more than 1,500 but not more than 2,500 while the increment of HHI is not more than 250. (Note 8)

(c) HHI after the business combination is more than 2,500 while the increment of HHI is not more than 150.

For clarity, even when a horizontal business combination does not meet the above-mentioned standards, it does not immediately mean that the effect of it may be substantially to restrain competition. This is rather decided based on the facts of each case. In light of past cases, if the HHI is not more than 2,500 and the market share of the company group after the business combination is not more than 35%, the possibility that a business

combination may be substantially to restrain competition is usually thought to be small.

(Note 6) Suppose a case where a horizontal business combination meets the criterion (a), (b) or (c) above for the reason that the parties have a small market share in a particular field of trade but have potential competitiveness that is not reflected in such market share because the party has, for instance, certain important assets for competition purposes such as data or intellectual property rights. In such a case, it may become necessary to consider each of the determining factors set forth in Sections 2 and 3 below, and the JFTC will assess the importance that data has for competition purposes pursuant to the same perspective as described in Part VI, 2 (2) below.

Note that, in a case where the relevant business combination may not be substantially restrain competition in a particular field of trade pursuant to Part V, 1 (2), it may become necessary to consider each of the determining factors set forth in Part V, 2 and 3 below from the same perspectives as those set forth above.

(Note 7) HHI is the sum of the squared market share of each business operator in a particular field of trade. The market share of each company is the percentage of its sales volume (in the case of manufacturers) to total sales volume in a particular field of trade. However, when it is not appropriate to calculate the share based on the volume because there are considerable price differences among goods and sales results are usually calculated on monetary bases, the market share is calculated by sales in monetary terms. When there are imports for domestic users, the market shares of the imports are calculated as domestic supplies.

With respect to production capacity, the percentage of exports or in-house consumption, there are cases in which the excess capacity, exports or in-house consumption will be directed to sales for the domestic market, in turn expanding the market share in response to the domestic demand. In these cases, the excess supply capacities, etc. are taken into consideration if necessary.

Furthermore, in cases where, for example, large-scale orders from users are placed irregularly, causing market shares to fluctuate significantly from year to year, the market share calculated from the combined transaction results over multiple recent years may be used for analysis rather than the market share for the most recent single year. In addition, if a temporary demand or supply shock has affected market shares, the market share before

the shock occurred may also be used for analysis, in addition to the market share during the period when the shock occurred.

In a case where due to a large number of business operators existing in the market, the JFTC can know only the market shares of the upper-ranked business operators, being unable therefore to calculate the precise value of HHI, then the JFTC will take into consideration a theoretical maximum value of HHI (on the assumption that the total combined market share held by lower-ranked business operators whose market shares are unknown are held by the business operators who have the same market shares as the lowest-ranked of the upper-ranked business operators whose market shares are known), as well as a theoretical minimum value of HHI (assuming that a large number of business operators with a limited market share exist among business operators with an unknown market share, the sum of the squared market shares of such business operators being more or less zero). (See the cases given below.)

(Case) In a case where the top-ranked business operator has a 40% market share, the second-ranked operator a 20% market share, the third-ranked operator a 10% market share, and all the remaining operators an unknown market share, respectively, the maximum theoretical value of HHI is calculated as $40 \times 40 + 20 \times 20 + 10 \times 10 + 10 \times 10 \times 3 = 2,400$ assuming that the remaining 30% market share is divided among the three business operators each of whom has the same market share as the third-ranked operator with a 10% market share. The minimum theoretical value of HHI is calculated as $40 \times 40 + 20 \times 20 + 10 \times 10 = 2,100$ on the assumption that a large number of business operators, each with a scant market share, participate in the remaining 30% share of the market.

(Note 8) The increment of HHI derived from a business combination can be calculated by doubling the multiplied value of each market share of the company group, if it only concerns two parties.

2. Determining Factors in Deciding Substantial Restraint of Competition through Unilateral Conduct

To decide whether the effect of a horizontal business combination may be substantially to restrain competition in a particular field of trade through unilateral conduct, the following determining factors are given comprehensive consideration.

(1) The Position, etc. of the Company Group and their Competitors, the Competitive Situation in the Market, and Other Matters

A. Market Share and Ranking

The larger the market share of the company group after the combination, the more difficult it is for other business operators to maintain a sufficient supply in place of the company group while keeping the same price level, in response to an attempt by the company group to raise the price. It could therefore be said that the ability of the other business operators to constrain the company group's price rise is weaker.

As a result, the larger the market share of the company group or the larger the increment of market share after the business combination, the greater the impact of the business combination on competition.

Similarly, when the business combination raises the ranking of the company group in terms of market share to a high position or raises it to a great degree, the combination will have much more impact on competition.

That is to say, a business combination in which both companies involved have high rankings in terms of market share has much more impact on competition than a business combination involving companies with low rankings.

However, even if the market share of the company group after the business combination is large, it is not immediately determined that the business combination substantially restrains competition, and taking into account the determining factors in B through H below and (2) through (9) below, there are cases where it is determined that the business combination does not substantially restrain competition.

In calculating the change of market share by a business combination, the calculation should in principle be based on the most recently available market shares of the company group. However, if market shares after the business combination are expected to change significantly, taking into account a longer-term change in sales quantity and net sales, changes in user preferences, speed and the degree of technological innovation, state of product obsolescence and fluctuation in market share, or if competitors are no longer regarded as providing competitive pressure given declining investment, the impact on competition of a business combination is determined by considering these factors as well.

B. Competition among the Parties, etc. in the Past

There are cases in which vigorous competition among companies or actions by companies that increase market competition lead to a reduction in market prices or an improvement in the quality or variety of goods. In these cases,

even though the combined market share of the parties or their combined rank is not high, a business combination would have a substantial impact on competition as it eliminates the possibility of the price reduction or quality improvement described above.

For example, there may have been vigorous competition between the parties of the company group before the combination, such that the expansion of the market share of one party would have caused a reduction in the market share of the other party.

In this case, following the combination, as the loss of sales of one party in the company group would be offset by the increase in sales of the other, the parties will be able to raise the price of goods without a loss of overall group sales, and so this business combination will have a large impact on competition.

When goods are differentiated by brands and there is high substitutability between the goods sold by the parties (Note 9), the loss of sales of one of goods would be offset by an increase in sales of the other good after the business combination. As a result, the company group will be able to raise the price of goods without an overall reduction in group sales, and so this business combination will have a large impact on competition.

(Note 9) The degree of substitutability between differentiated products can be grasped by the diversion ratio, which indicates how much of the decrease in sales of one party's product when its price rises is diverted to the other party's product. The higher the diversion ratio, the more vigorous the competition between the parties, and the greater the impact of the business combination on competition. In addition, as analytical methods for quantitatively evaluating the incentive for one party to raise the price of its product after the business combination using this diversion ratio, there are UPP (Upward Pricing Pressure) and GUPPI (Gross Upward Pricing Pressure Index). UPP is an index calculated by multiplying the diversion ratio by the margin of the other party's product and subtracting the efficiency improvement effect from the business combination. GUPPI is an index calculated by multiplying the diversion ratio by the margin rate of the other party's product and the price ratio of the two parties' products.

C. Treatment of Joint Investment Company

If certain business departments of investing companies are completely spun

off and consolidated into a joint investment company, the connection between the business of the investing companies and that of the joint investment company would be considered to be weak.

Therefore, when the entire business, including the production, sale, research and development of certain goods, is spun off and consolidated into a joint investment company, the market share of the joint investment company itself would be considered in the review.

On the other hand, if only part of the business departments of each investing company is transferred to joint investment company, there is a possibility that a coordinated relationship between the investing companies will arise through the operation of the joint investment company. To determine whether a coordinated relationship between the investing companies will emerge or not, the specific details of the joint investment agreement, the actual combination and the transactions between the companies, if any, are considered.

Suppose that, the production sections of goods are transferred to the joint investment company while each of the investing companies continues to sell the goods. When the possibility of a coordinated relationship between these investing companies occurring through the operation of the joint investment company is examined, the impact on competition is considered through such means as summing the market shares of the investing companies. On the other hand, even though the investing companies continue to sell goods after founding the joint investment company, if measures are taken to prevent a coordinated relationship from developing between these investing companies through the operation of the joint investment company, there will be much less impact on competition. (See 3 (1) D, *infra*)

D. Market Share Differences from Competitors

The larger the difference of the combined market share of the company group from the market shares of competitors, the more difficult it is for the competitors to maintain a sufficient supply of goods at the same price in place of the company group, in response to the company group's attempt to raise the price. The ability of the competitors to constrain the company group's price rise is therefore weaker.

In other words, the larger the differences in market share between the company group and the competitors, the bigger the impact of the business combination on the competition.

On the other hand, if there are competitors with market shares equal to or greater than those of the company group even after the business

combination, these competitors could be factors that prevent the company group from controlling the price and other factors to a certain extent. Concurrently, in considering the market share differences from the competitors, the excess capacity of competitors and the degree of substitutability between goods sold by the company group and those by the competitors are considered. (See E, *infra*)

E. Competitors' Excess Capacity and Degree of Differentiation

When the company group increases the price of goods, if the excess capacity of the competitors is not sufficient, it is not easy for the competitors to expand the sales of goods without increasing the price. The ability of the competitors to constrain the company group's price rise could therefore be weakened. As a consequence, even though the market share differences between the company group and the competitors are not large, it could be considered that the business combination's impact on competition would be significant when the excess capacity of competitors is not sufficient.

On the other hand, if demand for the product is continuously and structurally declining and if competitors' excess capacity is sufficient, it can act as a rein on attempts to raise prices by the company group. When goods are differentiated by brands and there is high substitutability between goods sold by the parties, the degree of substitutability between goods sold by competitors and the company group is considered. When the substitutability is small, even though the market share differences between the company group and competitors are not large, it could be considered that the business combination's impact on competition would not be small.

F. Research and development

If each party is engaged in the research and development of competitive **products**, the JFTC will determine the effects of the relevant business combination on competition in consideration of the actual condition of such research and development.

For instance, in a case where one of the parties supplies certain **products** (hereinafter referred to as " α ") to the market and the other party is engaged in the research and development of certain other **products** (hereinafter referred to as " β ") that compete with α , if β of the other party is found to be highly competitive with α after β is supplied to the relevant market, then the relevant business combination will greatly affect competition compared to a situation in which α and β is found not to be highly competitive because the combination will cause the competition

between α of a party and β of the other party that would be realized were it not for the combination to decrease. On the other hand, when β of the other party is expected to be highly competitive with α of another party, after it is supplied to the relevant market, a business combination between the two parties is deemed likely to cause such other party to be less willing to be dedicated to research and development thereby greatly affecting competition between the two parties compared to a situation in which α and β is expected not to be highly competitive. In the same manner, if the two parties are mutually engaged in research and development of competing products, the JFTC will determine how a business combination between the two parties will affect competition in consideration of the extinction of competition between the products that are provided by the two parties to the relevant market because of business combination or in consideration of the parties' diminished willingness to be dedicated to research and development.

G. Characteristics of the market

In some cases, the JFTC determines how a business combination affects competition in a particular field of trade in consideration of the network effect and economies of scale, etc. on the relevant field of trade. For instance, in a case where two companies engage in a business combination and then see their products increase in value as the result of securing a certain number of users subsequent to the combination and thereby expect to see a further increase in the number of users of the products supplied by the company group (i.e., a case where the so-called direct network effects work), the JFTC will determine how the relevant business combination will affect competition also considering such direct network effects. Particularly in a case where many of the users use only one service (single-homing), direct network effects are considered to affect competition to a greater extent than when many of the users use multiple services (multi-homing).

Further, in a case where in a platform-based multi-sided market after a business combination, the company group secures a certain number of users in one of their two markets thereby causing as the result the value of their product to increase in the other market (by means of the so-called indirect network effects), then the JFTC will determine how a business combination affects competition also considering such indirect network effects.

H. Treatment of Products When Their Geographic Range Is Defined across National Borders

As a result of the examination of the criteria of a particular field of trade described in Part II, products whose geographic range may be defined across national borders would include those products with only small differences in domestic and international institutional and transportation conditions, so that domestic and overseas products are highly substitutable in terms of quality and there is an established international price indicator through a commodity exchange, equivalent to that for mineral resources like nonferrous metal. For such products, market shares and the position of the company group, competition among parties in the past, market share differences from competitors, and competitors' excess capacity and the degree of differentiation in the defined geographic range are considered together, to determine the impact on competition.

(2) Import

When there is sufficient competitive pressure from imports, the possibility that the effect of business combinations may be substantially to restrain competition in a particular field of trade is usually considered to be small (Note 10).

If the users have the ability to easily switch from a product of the company group to an imported product and the switchover becomes more likely if the company group raises the price of the product, the company group would be unlikely to raise the price on the grounds of a potential loss of sales to the imported goods.

Whether import pressure is sufficient can be determined regardless of whether imports are currently being conducted or not, by considering all of the conditions (i)-(iv) concerning imports, as described below. Whether the group can manipulate the price to a certain extent when an increase in imports occurs over a certain period (Note 11) is considered.

(i) Degree of institutional barriers

When assessing import pressures, what needs to be considered is whether or not institutional and legislative regulations such as tariffs and other import-related tax system are in place and whether they will operate as a barrier to import the product in the future. If there is no institutional barrier, import pressure tends to play a stronger role. However, even if there is an institutional barrier and the current level of imports is low, if the barrier is scheduled to be eliminated in the near future, importing will become easier and import pressure is likely to intensify.

In contrast, if the institutional barrier will be maintained, imports are

less likely to increase and import pressure will remain low even if the company group raises the product price. However, for example, even if tariffs exist, imported products may still be competitive, and in such cases, the mere existence of tariffs does not immediately lead to a determination that import pressure is low.

If the current import quantity is significant, the institutional barrier can usually be considered low enough to import products. However, it must be noted that if an import quota system limits any increase in imports, the effect of the import pressure will remain limited.

(ii) Degree of Import-Related Transportation Costs and Existence of Problems in Distribution

If import-related transportation costs are low and there is no distribution problem for importing, it is considered a favorable environment for imported goods when there is an increase in the price of the domestic product.

For products with high transportation costs such as heavy products with little added value, it is possible that the incentive to purchase imported goods will be small for users. When a stable supply of imported goods cannot be expected because the distribution network and other import-related necessities such as storage facilities inside Japan remains underdeveloped for the import of specific products, users may also refrain from purchasing imported goods. In these cases, import quantity does not increase when the company group raises the price of the products, and hence import pressure is unlikely to work.

An import volume that is currently large is considered to indicate that only a few problems exist regarding transportation and/or distribution.

(iii) Degree of Substitutability between the Imported Product and the Company Group's Product

If the substitutability of the company group's product with imported products is high, it can provide a stronger incentive for users to purchase and use the imported product.

In contrast, if there is a quality difference between the company group's product and the imported product, and there are issues of quality or product range with the imported goods, or if users lack familiarity with the use of imported products, users may not choose imported goods. In these cases, it is considered that imports will not increase and import pressure will remain low even if the company group tries to raise a price.

To assess the degree of substitutability of the company group's product

with an imported product, price difference between the company group's product and imported product as well as the history of price and quantity changes may be taken into account.

For instance, in a case in which there is a previous record of sales growth of imported goods when the company group increased the price of its product, the imported product can be considered to have substantial substitutability.

There are also cases in which the degree of substitutability can be determined from the experiences of main users in purchasing and using imported product, their evaluation of the imported product, and their intentions with respect to adopting imported goods.

(iv) Potential for Supply from Overseas

It is necessary to assess the likelihood of an increase in imports in the case of an increase in the price of the product by the company group.

If a foreign supplier has sufficient excess capacity with low production costs, an increase in imports is considered probable in response to the increase in domestic prices. If there is already a specific plan to import foreign products and/or export products to Japanese users by the foreign supplier, an increase in imports is more likely compared to a situation in which there is no specific plan. In addition, if a competitive foreign supplier already has a significant share of the market or has a specific and feasible plan to establish a distribution and marketing point to supply products in the near future, the effect of import pressure is considered to be strong. In other cases, such as when there is either a foreign supplier who is ready to switch the export of products currently supplied to other foreign markets to Japan, or a potential foreign supplier who is likely to enter the market by improving its facility capacity depending on the domestic price, there is a strong possibility that imports will increase with a rise in domestic prices and this can become a factor for import pressure. Moreover, when there is an increase in supply abroad as a result of the expansion of production capacity by competitive foreign suppliers, or when the excess capacity of foreign suppliers increases due to declining demand in overseas markets, there will be a fall in the overseas market price that creates an international price difference between domestic and overseas prices. This can also serve as import pressure.

(Note 10) "Import" refers to product supply from outside the geographic range defined by Section 3 of Part II. If an area across national borders is determined as the geographic range, product supply from outside the

geographic range to the relevant geographic range can be regarded as “imports” in this Section.

(Note 11) The “certain period” referred to here varies depending on the characteristics of the industry and other factors. If import pressure is expected to work at a future point in time due to anticipated changes in market structure, the review will be conducted taking into account the competitive situation at that future point in time.

With respect to this period, the JFTC has used approximately two years as a guideline while also considering import increases that occur after that period as import pressure, and will continue to make judgments depending on actual circumstances based on the characteristics of the industry and other factors.

The same applies to entry (see (3) below), competitive pressure from related markets (see (4) below), competitive pressure from users (see (5) below), efficiency (see (7) below), financial conditions of the company group (see (8) below), and the size of a particular field of trade (see (9) below).

(3) Entry

When market entry is easy and it is likely that new entrants will appear and will generate profits by selling the products at a lower price if the company group raises the price, the company group will refrain from increasing the price on the grounds of a potential loss of sales to the new entrants. Therefore, if the entry pressure is sufficient, it will serve as a factor to prevent the company group from controlling the price and other factors to a certain extent.

To determine whether there is sufficient entry pressure, as in the analysis related to imports in subsection (2), all entry-related conditions (i)-(iv) must be taken into account to assess whether entry would occur in a certain period of time and become a factor to prevent the company group from controlling the price and other factors to a certain extent.

(i) Degree of Institutional Barriers to Entry

It is necessary to consider whether there is legislation regulating entry into the market for the product, whether these regulations work as an entry barrier and whether these regulations will persist. If there are none, then entry pressure is more likely to work. Moreover, even in cases in which the entry regulations are creating an entry barrier, if the regulations are expected to be removed in the near future, entry will become easier and the entry pressure will be more effective.

However, if the entry regulations are in fact preventing entry and this condition is likely to be sustained, a price increase by the company group would not encourage entry and the entry pressure will remain low.

If there was a recent entry to some extent, it is generally considered that there is no entry regulation or the regulations did not work as an entry barrier in spite of their existence.

(ii) Degree of Barriers to Entry in Practice

If the scale of capital necessary for entry is small and there is no problem with technical issues, conditions for the purchase of raw materials and sales conditions, it is considered to be an environment conducive to entry. Also, companies that can supply goods without a significant change in the production facilities will find it easier to enter the market.

In contrast, if a considerable amount of capital is required for entry, this would be taken into account in evaluating whether companies would be likely to enter the market if the company group raises the product price. Moreover, if potential entrants are placed in a relatively disadvantageous situation for entry in terms of location, technical issues, purchasing conditions for raw materials or sales conditions, this will be considered to discourage entry.

If certain entries have recently been successful, it generally indicates that entry barriers are low in practice.

(iii) Degree of Substitutability between Entrants' Products and the Company Group's Products

If the product that the entrant is planning to supply and the company group's products are highly substitutable, users can purchase and use the entrants' product with less hesitation.

In contrast, if it is difficult for the entrant to produce and sell products with a quality and range equivalent to those of the group's products, or if the entrant's products confront familiarity issues, market entry is less likely, and even if it did occur, it is unlikely to apply sufficient competitive pressure against the group's products.

(iv) Potential for Market Entry

It is necessary to assess the potential for market entry when the company group increases the price of their product.

If other suppliers are already planning to enter the market with sufficient scale or if there are potential entrants who could build new facilities or renovate facilities and who are highly likely to become suppliers in the particular field of trade, depending on the price, entry pressure is

considered to be higher.

Generally, products with a dynamic market structure—such as products supplied to a growing market with a high likelihood of significant demand expansion in the future, products subject to frequent technological innovation, products with short lifecycles, and products subject to active investment in the development of new replacement technologies—are subject to stronger entry pressure than products without a dynamic market structure.

(4) Competitive Pressure from Related Markets

Competitive conditions in markets related to the particular field of trade determined in Part II, and competitive pressure from suppliers of products in such related markets, are also considered. For example, markets that are geographically neighboring the geographic range of the particular field of trade, markets of products that provide similar utility to users as the goods in the particular field of trade (hereinafter referred to as “similar goods”), and markets of products that provide similar utility to users as finished goods, etc. that use the products in the particular field of trade as inputs (hereinafter referred to as “indirectly similar goods”), may constitute related markets.

For instance, if there is vigorous competition in neighboring markets, or when the probability of similar goods or indirectly similar goods replacing demand for the products in the particular field of trade or for finished goods, etc. is high in the near future, it will be evaluated as a factor stimulating competition in the particular field of trade.

The same is true when the probability of similar goods or indirectly similar goods replacing demand for the products in the particular field of trade or for finished goods, etc. is high in the case of a product whose market is shrinking due to decreasing demand.

A. Similar Goods

When similar goods provide utility to users similar to that offered by the products in the particular field of trade but comprise a separate market, these similar goods can be a factor that partly prevents the company group from controlling the price and other factors relating to the products in the particular field of trade to a certain extent, depending on the comparability of utility with the product from the perspectives of users, price and distribution networks.

B. Indirectly Similar Goods

When a market exists for indirectly similar goods that provide utility

similar to that of finished goods, etc. that use the products in the particular field of trade as inputs but comprise a separate market, and when the indirectly similar goods function as a constraint against the price increase of finished goods, etc. that results from the company group raising the price of the products in the particular field of trade, the existence of such indirectly similar goods can indirectly serve as a factor that partly prevents the company group from controlling the price and other factors relating to the products in the particular field of trade to a certain extent.

C. Geographically Neighboring Market

When a particular field of trade is limited geographically and there is another geographically neighboring market where the same goods are supplied, competition in the neighboring market can be a factor that partly prevents the company group from controlling the price and other factors to a certain extent, depending on the proximity of the location, distribution style, transportation and scale of the competitors.

(5) Competitive Pressure from Users

Competitive pressure in a particular field of trade may emerge from users who are positioned in the next stage. If users have a countervailing bargaining power against the company group through business relations, it can be a factor that partly prevents the company group from controlling the price and other factors to a certain extent. To determine whether there is competitive pressure from the users, the conditions listed below concerning business relations between the company group and users need to be considered.

Note that in cases where the company group's users manufacture and sell finished goods, etc. using the products in the particular field of trade as inputs, the users of such finished goods, etc. (who are indirect users from the perspective of the company group) may exert competitive pressure on the company group's users, which may in turn create indirect competitive pressure on the company group.

(i) Competition among Users

If competition in a users' product market is active, users would be likely to demand from suppliers the lowest prices possible to purchase the product. For business combinations between raw materials producers, for instance, when the competition in the finished goods' markets is vigorous, the producers of finished goods—who are the users of the raw materials—try to

purchase them as cheaply as possible to reduce the price of the finished goods. As the company group is likely to lose substantial sales if it raises the price of the raw materials in this situation, the competition in the next stage can be a factor that partly prevents the company group from controlling the price and other factors to a certain extent.

(ii) Ease of Changing Suppliers

If users can easily switch from one supplier to another and can gain bargaining power in price negotiations by raising the possibility of switching suppliers, it may be said that there is competitive pressure from users. For instance, when the bargaining power of users is strong in terms of the ways of procuring the product, the dispersion of suppliers or ease of switching, for example when users select suppliers through competitive means such as e-commerce or bidding, when they can easily switch to a self-manufacturing alternative, or when the user purchases a large volume and deals with multiple suppliers, as large-scale mass merchandise stores do, it can be a factor that partly prevents the company group from controlling the price and other factors to a certain extent.

On the other hand, in a case where a user finds it difficult to switch from the company group to any other supplier because of the existence of network effects or switching costs, etc. that builds a high barrier for the user when switching from the company group to another supplier, it is considered difficult for competitive pressure from users to work.

(iii) Market Shrink

If there is competitive pressure from customers deriving from the fact that the quantity of the product demanded is continuously and structurally falling well under the quantity supplied as a result of a decrease in demand for the product, it is possible that this will work as a factor to prevent the company group from freely exerting an influence on the price of the product, etc. to some extent.

(iv) Countervailing Bargaining Power of Users in Other Products

Where there exists an important trading relationship for the company group between the company group and users with respect to products other than the goods in the particular field of trade, and where users have countervailing bargaining power against the company group in such trading relationship, this may serve as a factor that partly prevents the company group from controlling the price and other factors relating to the goods in the particular field of trade to a certain extent.

For example, when the company group raises the price of the products in

the particular field of trade, if users can easily reduce their transaction volume with the company group or switch to other suppliers with respect to other products that are important to the company group, such as those with a large market size and high profit margins, and if the loss associated with the decrease in transaction volume of such important other products is expected to be greater than the additional revenue from the price increase of the products in the particular field of trade, this may serve as a factor that partly prevents the company group from controlling the price and other factors relating to the goods in the particular field of trade to a certain extent.

(v) Other

If the products in the particular field of trade are not necessities for users, or if users possess information about the cost structure of the company group's products, the degree of competitive pressure from users may be stronger compared to cases where this is not the case.

(6) Overall Business Capabilities

After the business combination, if the overall business capabilities of the company group—including its ability to procure raw materials, technical capabilities, marketing capabilities, creditworthiness, brand popularity, and advertising capability—increases, and if the competitiveness of the company increases substantially as a result of the combination and competitors are expected to experience difficulty in taking competitive action as a result, this should also be taken into consideration when determining the company's impact on competition.

(7) Efficiency

When improvements in efficiency—whether through economies of scale, integration of production facilities, specialization of factories, reduction in transportation costs, improvement of procurement methods for important raw materials and funds, efficiency in research and development aimed at developing next-generation technologies and enhancing environmental capabilities, and other such factors—are deemed likely to make the company group take competitive action after the business combination, this factor will also be considered to determine the impact of the business combination on competition.

For example, when improvements in efficiency relating to the matters listed above are expected to bring about pro-competitive effects such as improved security of supply (Note 12) with respect to the products supplied by the company group after the business combination, this factor will also be

considered to determine the impact on competition. In addition, as stated in Part IV, 2(2)(c)(a) of the "Guidelines Concerning the Activities of Enterprises, etc. Toward the Realization of a Green Society Under the Antimonopoly Act" (March 31, 2023; Japan Fair Trade Commission), "if a business combination toward the realization of a green society is likely to generate pro-competitive effects such as creation of innovations including new technologies to contribute to reduction of greenhouse gas or the creation of new products that can contribute to reduction of greenhouse gas," this factor will also be considered to determine the impact on competition. Furthermore, when improvements in efficiency such as improvement of procurement methods for funds and efficiency in research and development are expected to lead to expanded investment and promotion of innovation by the company group after the business combination, thereby bringing about pro-competitive effects such as increased production volume, improved quality, and creation of new products by the company group, this factor will also be considered to determine the impact on competition.

Efficiencies to be considered in this case are determined from three aspects: (i) efficiencies should be improved as effects specific to the business combination; (ii) improvements in efficiencies should be materialized; and (iii) improvements in efficiency contribute to the interests of users.

Note that when the degree of competition lost through a business combination is large, for such a business combination to be justified by efficiency improvements, the degree of pro-competitive effects from the efficiency improvements must be greater than the degree of competition lost, and such effects must be reliably brought about.

(i) Improvements in Efficiency Should Be Specific to the Business Combination

Improvements in efficiency should be specific to the business combination. Therefore, such factors related to the expected efficiency as economies of scale, integration of production facilities, specialization of factories, reduction in transportation costs, improvement of procurement methods for important raw materials and funds, efficiency in research and development aimed at developing next-generation technologies and enhancing environmental capabilities, and other such factors cannot be achieved by other means that are less restrictive on competition.

(ii) Improvements in Efficiency Should Be Materialized

Improvements in efficiency should be materialized. This is analyzed, for

example, using documents of internal procedures leading to the decision of the business combination, explanatory materials for shareholders and financial markets regarding the expected efficiency, and studies by external specialists concerning the improvement in efficiency.

(iii) Improvements in Efficiency Contribute to the Interests of Users

The outcome of improvements in efficiency through the business combination must be returned to users through reduced prices of products or restraint of price increases during periods of rising prices, increased production volume, improved quality, creation of new products, improved security of supply, enhanced environmental performance such as reduction of greenhouse gas emissions, and other such means. In this regard, in addition to the materials listed in (ii), these are to be analyzed, for example, as information related to improved capabilities that will bring effects such as a price reduction and of the history of actual price reductions, quality improvement and supply of new products being realized through competitive pressure from the demand and supply side.

(Note 12) Cases where the security of supply of products supplied by the company group improves as a result of efficiency improvements by the company group after the business combination include, for example, cases where the business combination improves procurement methods for important raw materials, ensuring diversity of procurement sources and mitigating the risks posed by dependence on specific procurement sources, and cases where the supply base for products is strengthened through efficiency improvements in production systems and research and development systems resulting from the business combination.

Note that improvement of security of supply includes maintaining such security of supply in cases where it would otherwise deteriorate.

(8) Financial Conditions of the Company Group

A. Poor Performance, etc.

There are cases where part of the company group or the business department subject to the business combination has fallen into poor performance due to, for example, external shocks such as demand trends in the industry, changes in laws and regulations, and significant changes in the international situation. Such financial conditions are also taken into consideration when evaluating the business capabilities of the company group.

B. When the Possibility that the Business Combination May Be Substantially to

Restrain Competition Is Usually Thought to Be Small

Whether or not a business combination has the potential to substantially restrain competition in a particular field of trade is determined by taking into comprehensive consideration all relevant determining factors in each of the specific cases. In the following cases, however, the possibility that the effect of a horizontal business combination may be substantially to restrain competition in a particular field of trade by unilateral conducts is usually thought to be small.

(a) A party to the combination has recorded continuous and significant ordinary losses or has excess debt or is unable to obtain finance for working capital and it is obvious that the party would be highly likely to go bankrupt and exit the market in the near future without the business combination.

Moreover, it is difficult to find any business operator that can rescue the party with a combination that would have less impact on competition than the business operator that is the other party to the combination.

(b) The performance of a business department of a party to the combination is extremely poor such as recording continuous and significant losses and it is obvious that the party would be highly likely to exit the market in the near future without the business combination. Moreover, it is difficult to find any business operator that can rescue the business department with a combination that would have less impact on competition than the business operator that is the other party to the combination.

(9) Size of a Particular Field of Trade

In a case where a particular field of trade is not large enough for multiple efficient business operators to engage in profitable business activities and therefore it is difficult to maintain competition by multiple business operators even without a business combination, there is no substantial difference between the competitive situation that would be realized if the business combination were not carried out and the competitive situation that would be realized if the business combination were carried out, even when such multiple business operators are reduced to only one operator as the result of such combination, and such business combination normally may not be substantially to restrain competition in a particular field of trade.

3. Determining Factors in Deeming Substantial Restraint of Competition through Coordinated Conduct

In deciding whether the effect of horizontal business combinations may be

substantially to restrain competition in a particular field of trade through the coordinated conduct, comprehensive consideration is given to the following factors.

(1) The Position of the Company Group and Competitors and the Competitive Situation in the Market, etc.

A. Number of Competitors

When there are few competitors in the particular field of trade or the market share is concentrated on a few leading business operators, the behavior of the competitors can be forecast with high probability.

Moreover, when the companies sell homogeneous goods and have similar cost conditions, they tend to take coordinated conduct as they share common interests.

In addition, it is easier to predict with high reliability whether competitors will take coordinated conduct or not.

Therefore, if the business combination creates the situation mentioned above, there will be large impact on competition.

B. Competition among the Parties in the Past, etc.

In cases where the parties have been competing for market share or one of these parties has been aggressive in cutting prices, the fact that the parties have competed vigorously or the fact that their conduct in the market has stimulated competition may be deemed to contribute to a reduction in prices, an improvement in quality or an extension of the range of goods throughout the market. If the business combination eliminates these conditions, it will have a serious impact on competition, even if the combined market share or the rank of the parties is not high.

C. Excess Capacity of Competitors

If a company does not have sufficient excess capacity, the opportunities to expand market share by cutting prices or depriving competitors of their market shares are limited. As a result, the company will not be able to generate substantial profits through such conduct, so that it is likely to commit to coordinated conduct with the competitors.

In contrast, if the excess capacity of a company is large while that of its competitors is small, when it reduces prices to gain sales, the sales it will lose to competitors through their price reduction in the near future is limited. There will therefore be less incentive to commit to coordinated conduct with competitors, since profits from expanded sales are expected through reducing prices.

D. Treatment of Joint Investment Company

If certain business departments of investing companies are completely spun off and consolidated into a joint investment company, the connection between the business of the investing companies and that of the joint investment company would be considered to be weak.

Therefore, when the entire business including the production, sale, research and development of certain goods is spun off and consolidated into a joint investment company, whether the joint investment company itself will commit to coordinated conduct with its competitors is examined.

If, however, only part of certain business departments of each investing company is transferred to the joint investment company, whether the investing companies are committed to coordinated conduct with their competitors is examined as well.

To determine whether the coordinated conduct of investing companies with their competitors will emerge or not, the details of the investing agreement between the investing companies in terms of the joint investment, the actual conditions of the combination, and the transactions between the investing companies, if any, are considered.

For example, when only the production sections of the goods are integrated into the joint investment company and each of the investing companies continues to sell the goods, even though measures are taken to prevent a coordinated relationship between the investing companies through the operation of a joint investment company, the production costs will be shared. As a result, there will be less room for price competition and they will have the incentive to commit to coordinated conduct with their competitors, including the other investing company. In this case, whether the investing companies are expected to take coordinated conduct with their competitors, including each other, will be examined.

(2) Trade Realities, etc.

A. Conditions of Trade, etc.

When, for example, a trade association collects and provides such information as the sales prices or production quantities of the member companies, and each company can readily obtain information on the competitors' trading conditions, such as price and quantity, it is possible for each company to forecast the behavior of its competitors with a high degree of accuracy, and it is also easy to observe whether the competitors are coordinating their conduct or not. Moreover, under these circumstances, if a company cuts its price to increase its sales, its competitors will quickly be aware of it and will likely try to recover the

sales taken by the price cut of the company. As a result, the company has little incentive to take such action.

In contrast, when transactions are not on a regular basis and orders are in large units, significant profits can be expected by cutting prices and obtaining such transactions when opportunities for agreements are limited. Therefore, the party has little incentive to coordinate its conduct with its competitors and it is difficult to anticipate the behavior of competitors.

If, however, transactions are carried out regularly and the volume of orders is small, coordinated conduct with competitors is likely to occur.

B. Trends in Demand, Technological Innovation, etc.

When demand is changing significantly or technological innovation is frequent and the product lifecycle is short, substantial profits are more likely to accrue from cutting prices and increasing sales and from taking sales from competitors. As a result, there will be less incentive to coordinate conduct with competitors and it will be difficult to anticipate the behavior of competitors, so that coordinated conduct with competitors is not likely to occur.

C. Past Competitive Situation

To determine whether coordinated conduct will take place or not, past changes in market shares and prices are also considered.

For example, when these changes are substantial, coordinated conduct with competitors is not likely to occur because it is difficult to forecast competitors' behavior.

In contrast, if these changes are small, it will be easier to forecast competitors' behavior and there is a stronger possibility that coordinated conduct will occur.

And, for example, when there is coordinated conduct regarding the revision of prices of goods, there is a higher possibility that the market conditions for trade will be prone to coordinated conduct.

(3) Competitive Pressure from Import, Entry, Related Markets, etc.

When there is significant import pressure, if companies raise the domestic price through coordinated conduct, they will lose sales to greater imports. There will therefore be less chance of coordinated conduct.

If significant imports are currently flowing into the particular field of trade and production costs and business strategies of overseas suppliers differ from those of domestic suppliers, it will be difficult for them to share common interests, and there will be less likelihood of coordinated

conduct. If prices of domestic products are raised in this situation, imports will increase and it would be difficult for the company group and its competitors to control the price and other factors, through coordinated conduct. However, in cases in which the foreign company has already established a position in the domestic market, it may be possible for the foreign company to take coordinated action with its competitors, including the company group.

In addition, even when the current import volume is small, if domestic market participants raise the price of the domestic product in a coordinated manner and imports readily increase as a result at the cost of sales of domestic products, the possibility of coordinated conduct will be less likely.

With respect to whether import pressure will work or not in case of a price increase by domestic companies, the degree of institutional barriers, the degree of import-related transportation costs and the existence of problems in distribution, the substitutability between imported products and domestic products, and the possibility of supply from overseas are examined from the same perspectives as those set forth in Section 2 (2) (i)-(iv), to determine whether a coordinated price increase would be prevented or not because users can readily switch from domestic products to imported goods and consequently imports will rise over a certain period of time (Note 11) when the company group and other domestic companies try to raise prices in a coordinated manner.

Entry pressures will have a similar influence on the possibility of coordinated conduct. In terms of the likelihood of entry, the degree of institutional entry barriers, the degree of barriers to entry in practice, the degree of substitutability between entrants' products and existing companies' products, and the potential for market entry are examined from the same perspectives as those set forth in Section

2 (3) (i)-(iv), to determine whether a coordinated price increase would be prevented or not because entries would occur over a certain period of time (Note 11) when the company group and other companies try to raise prices in a coordinated manner.

The competitive pressures from related markets and from users may also be a factor that prevents coordinated conduct from emerging or the company group and its competitors from controlling the price and other factors through coordinated conduct.

For example, when the bargaining power of the users in price negotiations

is stronger because of the demand and supply conditions, major users' means of procurement, the degree of diversity of their suppliers and their ease with which they can switch trading partners, it will often be difficult for the company group and its competitors to commit to coordinated conduct.

(4) Efficiency and Financial Conditions of the Company Group

The efficiency and financial conditions of the company group are evaluated pursuant to Section 2 (7) and (8), above.

Part V. The Effect of Vertical Business Combination May Be Substantially to Restrain Competition

1. Basic Framework, etc.

(1) Basic Framework

As mentioned in Part III Section 2 above, vertical business combinations do not reduce the number of competitive units. They consequently have less impact on competition than horizontal combinations have, and their effect usually may not be substantially to restrain competition except in cases in which substantial restraint of competition is caused by closures of or exclusion from markets or coordinated conduct. Similar to horizontal business combinations, vertical combinations are also reviewed in terms of both unilateral conduct and coordinated conduct.

(2) The Effect May Not Be Substantially to Restrain Competition

Taking into consideration the factors described in Section 2 and 3, below, a judgment is made as to whether the effect of each vertical business combination may be substantially to restrain competition in a particular field of trade or not.

However, when the market share of the company group after the combination is described by A or B, below, the effect of the vertical business combination may not be substantially to restrain competition in a particular field of trade (Note 12).

A. The market share of the company group after the combination is not more than 10% in all of the particular fields of trade where the company group is involved.

B. The HHI is not more than 2,500 and the market share of the company group after the business combination is not more than 25% in all of the particular fields of trade where the company group is involved.

Even if a vertical or conglomerate business combination does not meet the above standards, it does not immediately indicate that the effect

may be substantially to restrain competition. Rather, a decision is made based on the facts of each case. In light of past cases, if the HHI is not more than 2,500 and the market share of the company group after the business combination is not more than 35%, the possibility that a business combination may be substantially to restrain competition is usually thought to be small (see Notes (12) and (6)).

2. Substantial Restraint of Competition through Unilateral Conduct

In some cases, subsequent to a vertical business combination, the parties engage in trade only between their company groups, virtually deprive other business operators of trading opportunities and thereby give rise to the problem of closures of or exclusion from the markets. In the resulting case where conditions that would allow the company groups to manipulate price, etc. to certain extent are likely to emerge, a vertical business combination may be substantially to restrain competition in a particular field of trade. The JFTC determines whether through a unilateral conduct a vertical business combination may be to substantially restrain competition in a particular field of trade after considering the extent to which the combination will give rise to the closedness or exclusiveness of the market pursuant to (1) and (2) below, and then considering the determining factors described in (3) below.

Note that, in a case where, for instance, the manufacturer of a product and its distributor enter into a vertical business combination, the particular field of trade where such manufacturer belongs is called the upstream market, and the particular field where the distributor belongs, the downstream market.

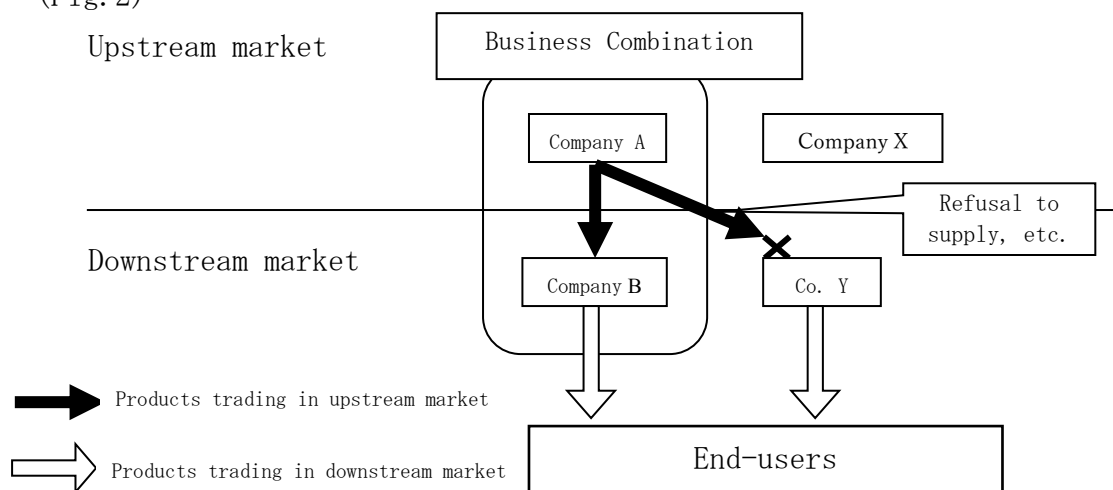
(1) Cases Where the Problem of Closures of or Exclusion from the Market Arises in the Downstream Market

A. Refusal to supply products

In some cases, subsequent to a vertical business combination, the party operating in the upstream market (Company A in Fig. 2) may refuse to supply or may supply on an unfavorable term for competition purposes when compared with a situation in the absence of the vertical business combination its product to a business operator in the downstream market (Competitor Y) other than the party in the downstream (Company B) (such behavior shall hereinafter be referred to as “refusal to supply or disadvantageous supply”) and thereby cause the competitor in the downstream market (Company Y) to be less competitive and therefore withdraw from the market

or weaken its constraint ability. In such circumstances, potential competitors in the downstream market may face difficulty in entering the market or may become less incentivized to enter the market. In such a manner the refusal to supply or disadvantageous supply may give rise to the problem of closure of or exclusion from the downstream market. We call the “refusal to supply or disadvantageous supply” that leads to such closure of or exclusion from the downstream market “input foreclosure.” (Note 13.) (Note 13) Input foreclosure causes closure of or exclusion from the downstream market. As a result, competitors in the upstream market will have limited customers, and therefore become less competitive, which may cause closure of or exclusion from the upstream market.

(Fig. 2)



When determining whether or not input foreclosure will be implemented, the JFTC will consider whether or not the parties to the relevant business combination are capable of implementing input foreclosure or incentivized to do so.

(a) Capability to implement input foreclosure

In a case where the party in the upstream market (Company A in Fig. 2) has a large market share, or where a wide gap exists between the share of the party in the upstream market (Company A) and that of its competitor (Company X), or where the competitor in the upstream market (Company X) does not have a sufficient excess capacity, or where for a technological or other reason it is not easy for the competitor in the downstream market (Company Y) to switch its procurement from the party in the upstream market (Company A) to its competitor (Company X), etc., if the party in the upstream market (Company A) engages in refusal to supply or disadvantageous supply to the

competitor in the downstream market (Company Y), the competitor (Company Y) will not be able to sufficiently switch its procurement to the business operator (Company X) other than the party in the upstream market (Company A), and thereby become less competitive. Thus, these competitors' constraint ability would be weakened to a greater extent, increasing the probability of closure of or exclusion from the downstream market.

Note that, in a case where data can be traded in the market, a vertical business combination may be entered into by a party in the upstream market (Company A) who has important data for a competition purpose and a party (Company B) who uses such data for the purpose of providing service, and result in the refusal to supply or disadvantageous supply and consequently in closure of or exclusion from the downstream market (Note 14). The JFTC will assess the importance of the data possessed by the party in the upstream market (Company A) for competition purposes in the downstream market and the capability of the party in the upstream market (Company A) to engage in data input foreclosure, pursuant to the same perspective as described in Part VI, 2 (2) below.

(Note 14) Further, the JFTC applies the above way of thinking not only to data but also to input goods such as intellectual property rights that are important for competition purposes.

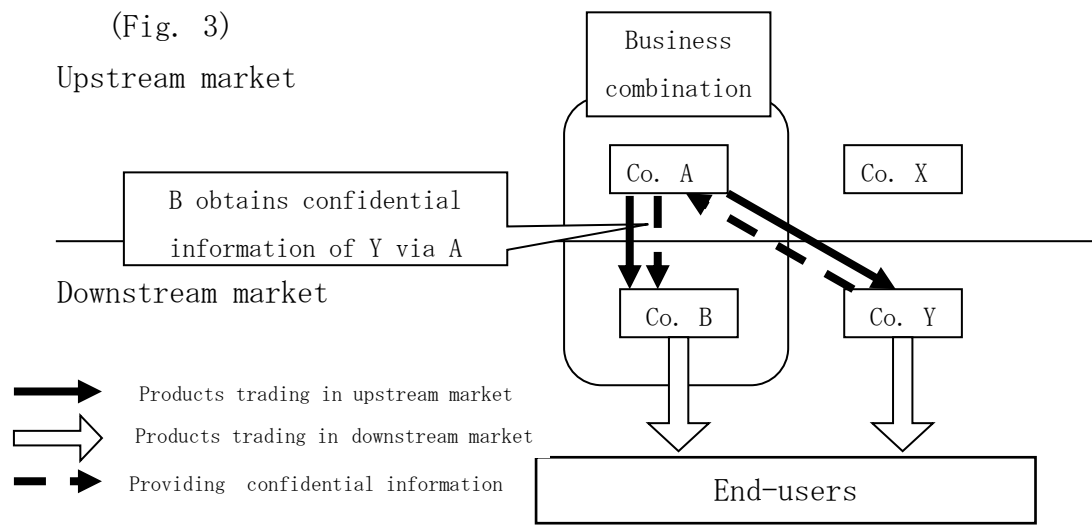
(b) The incentive for implementing input foreclosure

Generally, in a case where the party in the upstream market (Company A in Fig. 2) engages in refusal to supply or disadvantageous supply to a competitor in the downstream market (Company Y), the party in the upstream market (Company A) may see its sales decrease and therefore also its profit decrease. On the other hand, if its competitor in the downstream market (Company Y) becomes less competitive causing the party in the downstream market (Company B) to have a larger market share, then the party in the downstream market (Company B) will see its profit increase. Moreover, its competitor in the upstream market (Company X) may become less competitive causing the party in the upstream market (Company A) to have greater profit. Amid such a market trend, the situation where the party in the upstream market (Company A) will be incentivized to implement input foreclosure it is precisely in a case where the company group (Company A plus Company B) will be able to earn profit that is greater than the profit that the group may lose by implementing input foreclosure. For instance, in a case where the party in the upstream market (Company A) has a low profit margin while the party in the downstream market (Company B) has a high profit margin

and a high market share, or in a case where the party in the downstream market (Company B) has a larger excess capacity, such as in a case where high substitutability exists between the product of the competitor in the downstream market (Company Y) that is subject to refusal to supply or disadvantageous supply and the product of the party (Company B), the party in the upstream market (Company A) will lose only a small amount of profit while it earns a large amount of new profit in the downstream market because of such refusal to supply or disadvantageous supply and thereby the company group is likely to earn greater profit.

B. Obtaining confidential information

The problem of closure of or exclusion from the downstream market may arise in a case where subsequent to a vertical business combination, the party in the downstream market (Company B in Fig.3) obtains via the party in the upstream market (Company A) competition-related material confidential information about its competitor in the downstream market (Company Y) with whom Company A has trading relations, such as information about the specifications or development of its products, customer information, information about the cost of procurement of raw materials, their quantities or composition, and other information, uses it to its own advantage, and thereby places the competitor in the downstream market (Company Y) in a disadvantageous position, whereupon the competitor withdraws from the downstream market or is caused to weaken its constraint ability.

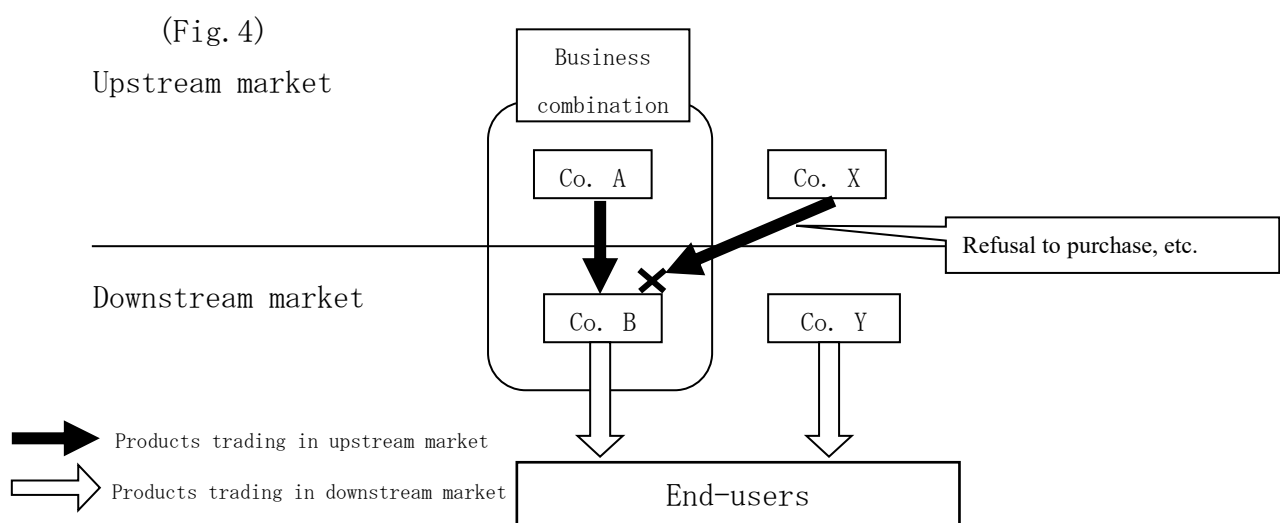


(2) Cases Where the Problem of Closure of or Exclusion from the Market Arises in the Upstream Market

A. Refusal to purchase or disadvantageous purchase

In some cases, subsequent to a vertical business combination, the party in the downstream market (Company B in Fig.4) may refuse to purchase products from a business operator (Competitor X) other than the party in the upstream market (Company A) or may apply on an unfavorable term for competition purposes to the business operator (Company X) when compared with a situation in the absence of the vertical business combination (hereinafter collectively referred to as “refusal to purchase or disadvantageous purchase”), and thereby causes the competitor in the upstream market (Company X) to become less competitive, to withdraw from the upstream market, or to have a weaker constraint ability. In such circumstances, a potential competitor in the upstream market may have greater difficulty in doing so or have a weaker incentive to enter the upstream market. Thus, a refusal to purchase or disadvantageous purchase may give rise to the closure of or exclusion from the upstream market. Such refusal to purchase or disadvantageous purchase that may lead to the closure of or exclusion from the upstream market is called “customer foreclosure” (Note 15).

(Note 15) In some cases, customer foreclosure causes the closure of or exclusion from the upstream market and thereby procurement prices for competitors in the downstream market to increase and such competitors to be less competitive, thereby causing closure of or exclusion from the downstream market.



When determining whether customer foreclosure will be implemented or not, the JFTC will consider whether the parties to the relevant business

combination have the capability or an incentive to implement it.

(a) Capability to implement customer foreclosure

Such as in a case where the party to the relevant business combination in the downstream market (Company B in Fig.4) has a large market share, or a case where there is a sharp gap in the market share of the party in the downstream market (Company B) and that of its competitor (Company Y), a case where the competitor in the upstream market (Company X) makes relationship-specific investment (Note 16) in compliance with the request of the party (Company B) becoming therefore unable to easily switch to another supplier, if the party in the downstream market (Company B) engages in a refusal to purchase or disadvantageous purchase from its competitor in the upstream market (Company X), the relevant competitor (Company X) would become unable to sufficiently switch its sales to the business operator (Company Y) other than the party in the downstream market (Company B) and therefore become less competitive and cause the constraint ability exercised by such competitors to be weaker. As a result, the probability to give rise to the closure of or exclusion from the upstream market would increase.

However, even if the party in the downstream market (Company B) has a large market share in the downstream market, for example, in cases where the products in the upstream market are used not only as raw materials for the products manufactured and sold by the party in the downstream market (Company B) but are also primarily used as raw materials for other products, the party in the downstream market (Company B) has a low position in the particular field of trade related to transactions for purchasing the products in the upstream market. Even if the party in the downstream market (Company B) engages in refusal to purchase or disadvantageous purchase from its competitor in the upstream market (Company X), the competitor (Company X) can switch its sales to business operators that manufacture and sell such other products, and therefore, the problem of closure of or exclusion from the upstream market would normally not arise.

(Note 16) An investment which may be beneficial to the party to the relevant business combination in its trade with one customer but will cease to be beneficial in its trade with another customer.

(b) Incentive to implement customer foreclosure

Generally, in a case where the party to the relevant business combination in the downstream market (Company B in Fig.4) engages in a refusal to purchase or disadvantageous purchase from its competitor in the upstream

market (Company X), the party in the downstream market (Company B) may have fewer purchasing alternatives with a resulting profit decrease while its competitor in the upstream market (Company X) becomes less competitive causing the party in the upstream market (Company A) to have greater profit. Moreover, its competitor in the downstream market (Company Y) may become less competitive causing the party in the downstream market (Company B) to have greater profit.

In such market conditions, the party in the downstream market (Company B) will be incentivized to implement customer foreclosure when the company group (Company A plus Company B) earns profit that is greater than the profit it will lose by implementing customer foreclosure. For instance, in a case where the party in the upstream market (Company A) has a larger excess capacity, if the party in the downstream market (Company B) switches its purchase to be made from the competitor in the upstream market (Company X) to the party in the upstream market (Company A), the party in the upstream market (Company A) will have better capacity utilization, and give the company group a greater possibility to increase profit.

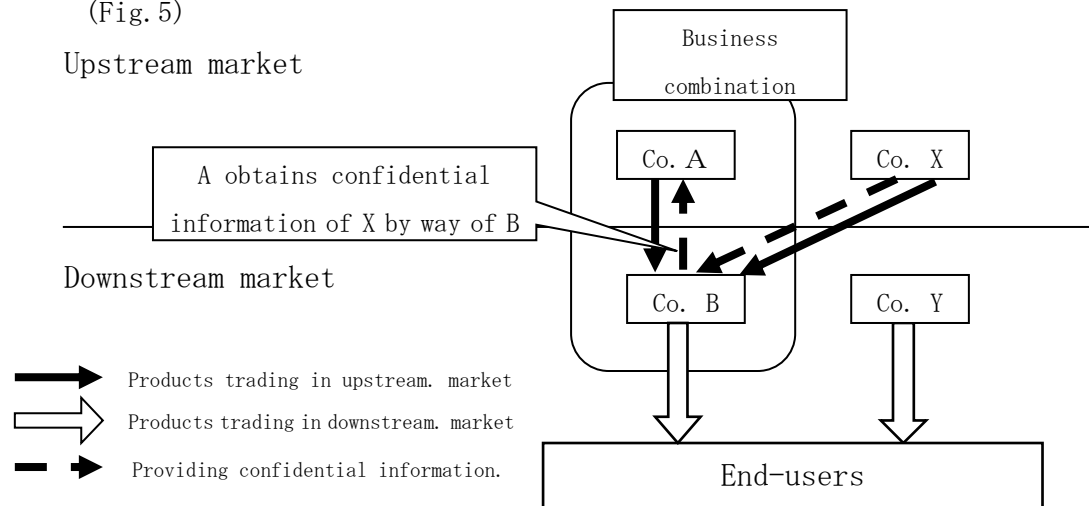
At the same time, in a case where for competition purposes it is important for retail business, service industry, etc. in the downstream market to have a wide variety of **products** in its relationship with end-users, if the party in the downstream market (Company B) engages in refusal to supply or disadvantageous supply, it may reduce its attractiveness to end-users through decrease in number and variety of **products**, and its profit may decrease to a greater extent. In such a case, the company group will be less incentivized to implement customer foreclosure. Particularly in the case of a platform where a downstream market forms a multi-sided market, if the party in the downstream market (Company B) engages in refusal to supply or disadvantageous supply, as described above, the decrease in the party's attractiveness to end-users brings the decrease in the number of its own end-users in the downstream market, which will decrease the party's attractiveness to other user classes in the multi-sided market through the indirect network effects and reduce the party's profit to a greater extent. Thus, the company group will be further less incentivized to implement customer foreclosure.

B. Obtaining confidential information

In a case where, subsequent to a vertical business combination, the party in the upstream market (Company A in Fig.5) obtains via the party in the downstream market (Company B) competition-related material information

such as selling prices, quantities, and specifications about the products of the competitor in the upstream market (Company X) that has trading relations with the party in the downstream market (Company B), and uses it to its own advantage and place the competitor in the upstream market (Company X) in a disadvantageous position who then will be caused to exit the upstream market or to have weaker power to constrain Company A, there may occur a problem of closure of or exclusion from the upstream market.

(Fig. 5)



(3) Consideration of Competitive Pressure and Other Matters

The JFTC will determine whether through unilateral conduct a vertical business combination will substantially restrain competition in a particular field of trade or not, taking into consideration the degree of the closure of or exclusion from the downstream and upstream markets referred to in (1) and (2) above, as well as related parts of each determining factor stated in IV, 2 (1) to (8) above.

3. Substantial Competition Restraint through Coordinated Conduct

In some cases, subsequent to a vertical business combination, the company group may be more apt to engage in coordinated conduct by obtaining confidential information of its competitors. If, as a result, the coordinated conduct between the company group and its competitors is able to easily create a condition that would allow them to manipulate price, etc. of the relevant product to certain extent, the vertical business combination may be substantially to restrain competition in a particular field of trade.

It will be determined whether a vertical business combination may be substantially to restrain competition in a particular field of trade

through coordinated conduct or not, after taking into consideration the extent to which subsequent to the vertical business combination the company group and its competitors become more likely to engage in coordinated conduct as described in (1) below, and then the determining factor mentioned in (2) below.

(1) Case Where the Business Operators are more apt to Engage in Coordinated Conduct

Subsequent to a Vertical Business Combination

Subsequent to a vertical business combination, in some cases it may become possible for the party in the downstream market (Company B in Fig. 3) to obtain material, competition-related confidential information about the competitor in the downstream market (Company Y) that deals with the party in the upstream market (Company A), by way of the party in the upstream market (Company A). In a similar manner, subsequent to a vertical business combination, the party in the upstream market (Company A in Fig. 5) may be able to obtain material, competition-related confidential information of its competitor (Company X) in the upstream market who deals with the party in the downstream market (Company B) by way of the party in the downstream market (Company B).

As the result of the company group obtaining confidential information of its competitor after a vertical business combination, the company group becomes able to predict fairly accurately that the company group and its competitor will engage in coordinated conduct in the downstream or upstream market and thereby becomes more apt to behave in a coordinated manner, substantially restraining competition.

At the same time, after a vertical business combination, because the number of competitive units decreases as the result of the input foreclosure or customer foreclosure implemented by the company group, in some cases the company group and its competitors find it easier to engage in coordinated conduct in the downstream or upstream market.

(2) Consideration of Competitive Pressure

Whether a vertical business combination may be substantially to restrain competition in a particular field of trade through coordinated conduct or not will be determined considering how easy the coordinated conduct referred to in (1) above will become, as well as considering each of the determining factors referred to in Part IV, 3(1) to (3), and 2 (7) to (8) in what it corresponds.

Part VI. Substantial Restraint of Competition through a Conglomerate Business Combination

1. Basic Framework, etc.

(1) Basic Framework

As mentioned in Part III, 2 above, a conglomerate business combination does not reduce the number of competitive units in a particular field of trade and does not much affect competition compared with a horizontal business combination and therefore is normally considered not to substantially restrain competition in a particular field of trade unless it gives rise to the substantial restraint of competition through closure of or exclusion from the market, extinction of potential competition, coordinated conduct or other problem. A conglomerate business combination is also reviewed from the two perspectives: substantial restraint of competition through unilateral conduct and substantial restraint of competition through coordinated conduct.

(2) Effect may not be substantially to Restrain Competition

The combination is reviewed in the same manner as a vertical business combination described in Part V, 1 (2).

2. Substantial Restraint of Competition through Unilateral Conduct

In some cases there arises the problem of closure of or exclusion from the market because subsequent to a conglomerate business combination the products of each party are combined technologically (Note 17) and supplied to the market, or contractually combined and supplied to the market and are priced for their lump-sum supply at a level lower than the total of the prices applied to each of such products when it is supplied individually (hereinafter referred to as a “combined supply”). In other cases, even when one of the parties to the relevant conglomerate business combination has no specific plan to enter such market, if the one of the parties becomes possible to unilaterally enter or its business combination with another company makes it possible to enter the other party’s product market or regional market, and is expected to become a strong competitor of the other party when it actually enters the market, a business combination will cause the possibility for the party to enter the market to cease to exist, giving rise to a case where the company group easily create a condition that would allow it to certain extent to manipulate price, etc. of the relevant product.

In order to determine whether a conglomerate business combination may be

substantially to restrain competition in a particular field of trade through unilateral conduct or not, the extent to which it will give rise to the closure of or exclusion from the market under (1) below and the extent to which competition will be influenced by a business combination with an influential potential competitor under (2) below will be reviewed, and then determination will be made taking into consideration the determining factors referred to in (3) below.

(Note 17) For instance, a case where a product of one party is connected to a product of the other party for use, a case where a product of one party is caused to have specifications that can be used (or can fully exercise its capability) only when it is connected to the product of other party, or a case where neither party discloses to the competitor information necessary for the connection or other purposes.

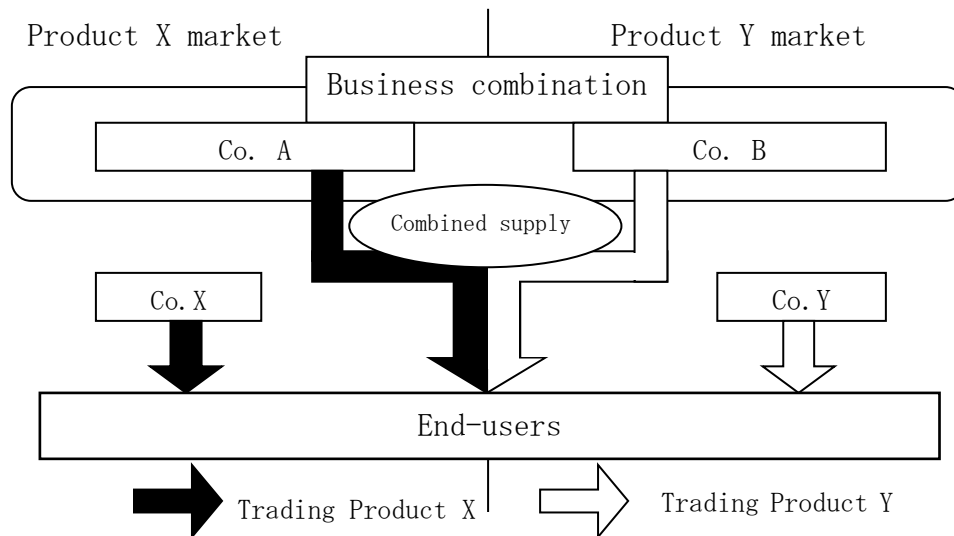
(1) Cases Where the Problem of the Closure of or Exclusion from the Market Arises

A. Cases where a combined supply is made

In a case where one party (Company A) supplies Product X and the other party (Company B) supplies Product Y respectively to the market relating to two different products (product X and product Y shown in Fig. 6) that are demanded by the same user, if subsequent to a business combination the company group supplies Product X and Product Y in a combined manner, it will weaken the competitor's competitiveness in the market causing such competitor to withdraw from the market or its constraint ability to weaken. In such circumstances potential competitors will have difficulty in entering the market or have a weaker incentive to enter the market.

Thus, there are cases where a combined supply may give rise to the closure of or exclusion from the market. The combined supply that gives rise to the closure of or exclusion from the market is called "conglomerate market foreclosure."

(Fig. 6)



The JFTC will determine whether or not a conglomerate market foreclosure will be implemented by considering whether the company group is capable of implementing a conglomerate market foreclosure or whether the group is incentivized to do so.

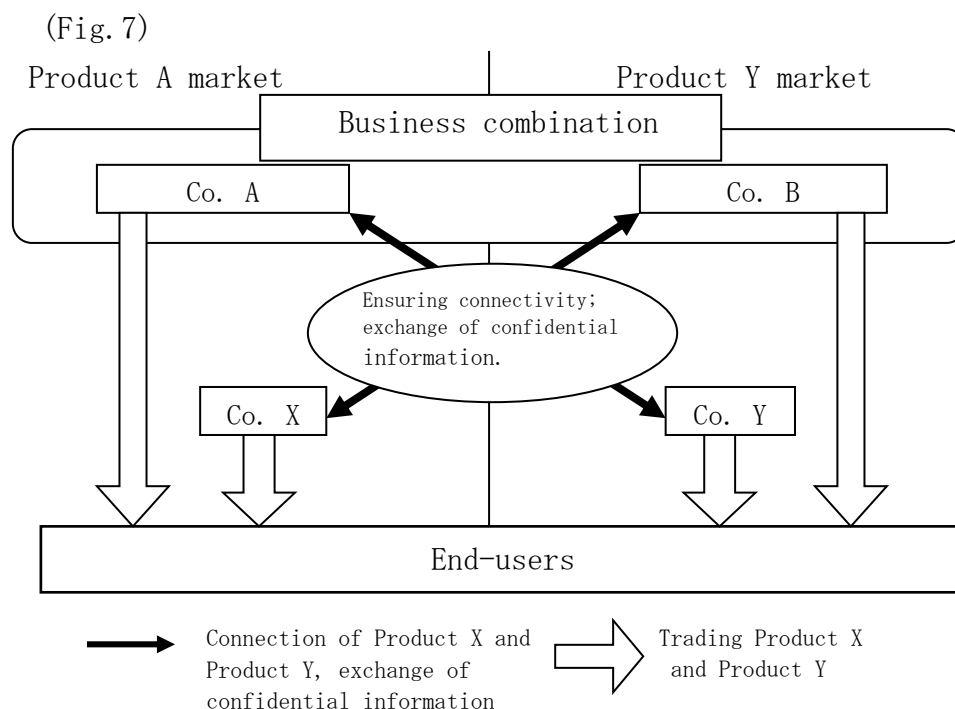
For instance, in a case where one of the parties (Company A) that supplies Product X has a considerably high position in the market and a high complementarity exists between Product X and Product Y of the other party (Company B), a combined supply of Product X and Product Y will place the other party (Company B) that supplies Product Y in a higher position in the market, will cause the competitor (Company Y) in the market of Product Y to be less competitive, weaken its constraint ability to a greater extent and thereby increase the probability that the problem of the closure of or exclusion from the Product Y market will occur.

If in the above case Product Y has a large, profitable market, a combined supply is considered to increase the possibility for the profit of the company group to increase.

B. Obtaining confidential information

In a situation where the supplier of Product X and the supplier of Product Y are required to exchange competition-related material confidential information for the purpose of ensuring interconnectivity because of technical factors in relation to Product X and Product Y that are supplied by the respective company groups, if subsequent to a conglomerate business combination one of the parties that supplies Product X (Company A in Fig. 7) obtains by way of the other party (Company B) that supplies Product Y competition-related material confidential information of its competitor

(Company X) and uses it to its own advantage causing its competitor (Company X) to become less competitive and less constraining, then there may occur in the market of the party (Company A) the closure of or exclusion from the market.



(2) Business Combination with Potential Competitors

In a case where one of the parties to a conglomerate business combination (Company B) has no specific plan to do so but the entering party will expectedly become a powerful competitor of the other party (Company A) (Note 19), when the one of the parties (Company B) actually enters the other party (Company A)'s product market or regional market because of low entry barriers and other reasons and thereby it becomes possible for the one of the parties (Company B) to enter the market (Note 18), the relevant business combination will eliminate the possibility for one of the parties (Company B) to enter the market of the other party and thereby greatly affect competition compared to a situation in which the entering party (Company B) will not expectedly become a powerful competitor of the other party (Company A).

For instance, if a company engaged in business in a market (Company A) enters into a conglomerate business combination with another company (Company B) that is not engaged in the same business but has material input goods such as data and therefore would be expected to become a powerful competitor

if it enters the said market (Note 18), and thus eliminates the possibility for Company B to enter the market, then the business combination will greatly affect competition (Note 20) compared to a situation in which the Company B would not be expected to become a powerful competitor.

In assessing the importance that data has for competition purposes or whether a business operator will become a potential influential competitor, following points will be taken into consideration: ① what kind of data are held or collected by one of the parties (Company B) ② how much data are held and how much data are collected by one of the parties daily from how wide an area ③ how frequently does one of the parties (Company B) collect data ④ how much are the data held or collected by one of the parties (Company B) relating to the improvement of the SERVICE provided by the other party (Company A) in the product market Also taken into consideration is how advantageous are the data held or collected by one of the parties (Company B) as compared with the data that are available to the competitor (Company X) in the product market of the other party (Company A) from the perspectives ① to ④ above.

(Note 18) Including an entry after a formation of a business combination between one of the parties (Company B) and another company as well as a solo entry of Company B.

(Note 19) JFTC will determine possibilities of entry of one of the parties (Company B), etc. and possibilities to become a strong competitor of the other party (Company A) after Company B actually enters the other party (Company A)'s market in consideration of the Part IV, 2(3) as well.

(Note 20) Competition-related material input goods including intellectual property rights as well as data are reviewed and considered pursuant to the way of thinking applicable to data.

(3) Consideration of Competitive Pressure

Whether a conglomerate business combination may be substantially to restrain competition in a particular field of trade through unilateral conduct is determined considering the extent of the closure of or exclusion from the market mentioned in A. above, the extent of the influence on competition given by the extinction of potential competition mentioned in (2) above, as well as the determining factor mentioned in Part IV, 2(1) to (8) in what it corresponds.

Note that with respect to Part IV, 2(6), even if a conglomerate business combination does not give rise to the problem of closure of or exclusion from the market mentioned in (1) above or the problem of extinction of

potential competition mentioned in (2) above, if, for example, the accumulation of data or the lock-in of users resulting from the conglomerate business combination causes the overall business capabilities of the company group to increase and its competitiveness to rise significantly, making it difficult for competitors to take competitive action, the impact of this on competition shall be examined.

3. Substantial Restraint of Competition through Coordinated Conduct

Whether a conglomerate business combination may be substantially to restrain competition in a particular field of trade through coordinated conduct will be determined by considering whether or not subsequent to a conglomerate business combination the company group and competitors are likely to engage in coordinated conduct in a case where the company group obtains confidential information of its competitor as mentioned in 2 (1) B. above or a case where the number of competitive units decreases because of a conglomerate market foreclosure. Then, the determining factors mentioned in Part IV, 3(1) to (3) and 2(7) and (8) are taken into consideration in what corresponds.

Part VII. Measures to Remedy Substantial Restraint of Competition

1. Basic Framework

Even though the effect of a business combination may be substantially to restrain competition in a particular field of trade, such restraint may be remedied by certain appropriate measures taken by the company group. (Such measures are referred to as “remedy(ies)” hereinafter.) Appropriate remedies are considered based on the facts of individual cases. However, the remedies should, in principle, be structural measures such as the transfer of all or part of business department (hereinafter referred to as “transfer of business”) and should basically be those that restore competition lost as a result of the combination in order to prevent the company group from controlling the price and other factors to a certain extent. However, in a market featuring a rapidly changing market structure through technological innovations, in cases where it is difficult to find a counterparty in the transfer of business due to declining demand, or in cases where remedies are implemented for the period until a future point in time when the market structure is expected to change competitively, there may be cases where it is appropriate to take certain types of behavioral measures.

With respect to remedies that involve a specific counterparty, such as the transfer of business, it is desirable for the company group to obtain the JFTC's approval regarding the counterparty during the course of the business combination review. If the counterparty is to be selected after the completion of the business combination review, prior approval from the JFTC will be required.

In addition, the remedies should be completed before the implementation of the business combination in principle. Even if the remedies are to be taken unavoidably after the implementation of the business combination, the following points must be ensured:

- (i) An appropriate and definite deadline for the remedies should be imposed.
- (ii) Until the remedies are implemented, provisional measures should be taken to ensure that no competitive harm arises, such as measures to ensure that each party continues to operate its business independently and measures to monitor that users are not unduly disadvantaged.
- (iii) For example, when implementing transfer of business as a remedy, actions that would impair the value of the business subject to transfer of business should not be taken. (Note 21)

For remedies to be determined to be effective in resolving competition concerns, it is necessary that the company group's reliable implementation of the remedies is ensured. For the company group to reliably implement the remedies, it is in principle required that a third party independent from the company group and the counterparty of the remedies monitors the status of the company group's implementation of the remedies.

Based on a request from the company group, when the necessity of continuing the remedies is assessed in light of changes in the competitive conditions after the business combination, if it is determined that the effect of the business combination may not be substantially to restrain competition, the company group is sometimes permitted to change or terminate the remedies. (Note 21) The same applies to cases where a transfer of business is implemented before the business combination is implemented.

2. Types of the Remedies

Typical remedies are illustrated as follows. To ensure that the remedies are appropriate, measures are taken independently or in combination.

(1) Transfer of Business, etc.

The most effective measures to solve issues of substantial restraint of

competition by the business combinations are to establish new independent competitors, or to strengthen existing competitors so that they serve as an effective competitive constraint.

Such measures include a transfer of all or part of the business of the company group or a dissolution of the business combination (such as the disposition of voting rights, reduction in the percentage of voting rights held or termination of interlocking directorates in another company) and a dissolution of business alliances with a third party.

(2) Setting of Cost-Based Purchasing Rights

When, as an exceptional example, it is difficult, because of declining demand, to find a counterparty in the transfer of business, and research and development or services such as the improvement of goods in response to user requests are of less importance because the goods are in the stage of maturity, there are cases where it is determined that establishing new independent competitors or strengthening existing competitors so that they serve as an effective competitive constraint can be achieved by giving competitors purchasing rights at a price equivalent to the production cost of the goods (in other words, to make long-term supply agreements.).

(3) Measures to Promote Imports and Market Entry

When the transfer of a business could not be taken as a remedy because demand is declining and it is expected to be difficult to find a counterparty in the transfer of business, promoting imports or market entry can be considered as extraordinary remedial measures to solve the problems of the substantial restraint of competition in a particular field of trade.

For example, when the company group holds storage facilities or distribution service divisions required for imports, the problems of the substantial restraint of competition in the particular field of trade would be solved by encouraging imports by means of making such facilities available to importers. Alternatively, the problem of a business combination substantially restraining competition in a particular field of trade could be resolved by granting licenses to the company group's patents under appropriate conditions to competitors or new market entrants at their request, or by the company group providing support to resolve matters that impede the business expansion of competitors or the entry of new market entrants.

(4) Prohibition of Discriminatory Treatment, etc. in Vertical and Conglomerate Business Combinations

For example, in a vertical business combination where the company group

engages in refusal to supply, etc. (input foreclosure) against competitors, giving rise to the problem of closure of or exclusion from the downstream market and thereby substantially restraining competition in a particular field of trade, there are cases where it is determined that the problem of closure of or exclusion from the downstream market would not arise and thereby the problem of a business combination substantially restraining competition in a particular field of trade could be resolved by ensuring that the company group does not engage in discriminatory treatment such as refusal to supply, etc. against competitors.

The same applies to cases where competition in a particular field of trade is substantially restrained due to refusal to purchase, etc. (customer foreclosure) in a vertical business combination and combined supply (conglomerate market foreclosure) in a conglomerate business combination.

(5) Measures to Block Information

There are cases where it is determined that the problem of substantial restraint of competition in a particular field of trade resulting from a business combination can be resolved by implementing measures to limit the sharing of confidential information within the company group after the business combination.

For example, when in a business combination goods are produced by the joint investment company but are sold by the respective investing companies, the problems of the substantial restraint of competition in a particular field of trade are solved by measures that make it possible to block the exchange of information on sales of the goods between the investing companies and between each investing company and the joint investment company and by measures that ensure their independence, for example through a prohibition on the joint procurement of materials. (However see 3 (1) D in Part IV.)

In addition, there are cases where it is determined that the problem of a business combination substantially restraining competition in a particular field of trade could be resolved by implementing measures such as restricting personnel transfers and information sharing between each party related to the business of the products in the particular field of trade in which the business combination may be substantially to restrain competition, thereby ensuring that each party continues to operate its business independently after the business combination.

Furthermore, in vertical and conglomerate business combinations, in cases where competition in a particular field of trade is substantially restrained because one party becomes able to obtain confidential

information of the other party's competitors that the first party holds, there are cases where it is determined that the problem of a business combination substantially restraining competition in a particular field of trade could be resolved by implementing measures such as restricting personnel transfers and information sharing between relevant departments of each party.

Note that in remedies such as the setting of cost-based purchasing rights, measures to promote imports and market entry, and prohibition of discriminatory treatment, etc. in vertical and conglomerate business combinations, measures to block information are required to ensure that confidential information of the counterparty of the remedy that is obtained in the course of implementing such remedy is not shared with relevant departments of the company group.

(Attachment) Shortening of the Waiting Period

Paragraph (8), Article 10 of the Act (including cases where it is applied mutatis mutandis pursuant to paragraph (3), Article 15, paragraph (4), Article 15-2, paragraph (3), Article 15-3, and paragraph (3), Article 16 after deemed as a replacement) prohibits any company from undertaking share acquisition, etc. (including share acquisition, merger, joint incorporation-type split, absorption-type split, joint share transfer, or acquisition of business, etc., the same shall apply hereinafter) until the expiration of a 30-day waiting period from the date of the acceptance of the notification of the intended share acquisition, etc. However, the same paragraph authorizes the JFTC, when it deems it necessary, to shorten the waiting period. The shortening of the waiting period will be granted when the requirements of both A and B below are satisfied.

A. It is evident that the effect may not be substantially to restrain competition in any particular field of trade.

Regarding the case in which the aforementioned 1 (3) of Part IV, 1(2) of Part V or 1(2) of Part VI applies, these guidelines are very likely to satisfy the requirement.

B. The notifying company requests in writing to shorten the waiting period.

